



IAP
INTERNATIONAL
ASSOCIATION OF
PROSECUTORS

Annual Report 2025

Raising standards for prosecutors worldwide; Improving international cooperation to combat crime

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Introduction



Introduction

The International Association of Prosecutors (IAP) is a non-governmental organisation and the only worldwide organisation of prosecutors. It was established on 06 June 1995 at the United Nations offices in Vienna and was formally inaugurated in September 1996 at its first general meeting in Budapest.

The initial idea for an international association of prosecutors followed from discussions at the Eighth United Nations Congress on the Prevention of Crime and the Treatment of Offenders in 1990 on the role of prosecutors. Delegates recognised that although "the Universal Declaration of Human Rights enshrines the principles of equality before the law, the presumption of innocence and the right to a fair and public hearing before an impartial tribunal, frequently there still exists a gap between the vision underlying those principles and the actual situation". They also recognised that prosecutors play a crucial role in the administration of justice and in ensuring compliance with these principles. The UN Congress subsequently adopted Guidelines on the Role of Prosecutors, designed to assist Member States in securing and promoting prosecutors' effectiveness, impartiality and fairness in criminal proceedings. There was also a growing recognition amongst prosecutors of the need for greater international cooperation between prosecutors and for greater speed and efficiency in the use of mutual legal assistance, asset tracking and other international cooperation measures to tackle the rapid growth in serious transnational crime, including drug trafficking, money laundering and fraud.

Since its inception, the IAP has been committed to setting and raising standards of professional conduct and ethics for prosecutors worldwide and to promoting the rule of law, fairness, impartiality, and respect for human rights. The IAP also aims to improve and strengthen international cooperation to combat crime by building networks between prosecuting agencies and supporting an increased pace and efficiency in transferring information and providing mutual legal assistance.



The IAP delivers its objectives through three principal strands of activity:

1

To safeguard the prosecutor's role and their role as a legal officer, the IAP actively advocates for prosecutors' functional independence and legal accountability and develops practical responses to challenges to that independence. The IAP monitors threats to the safety and security of prosecutors and supports the development of practical strategies for relevant authorities to respond to those threats. The IAP also manages a worldwide programme for prosecutors in difficulty, responding to their requests for assistance when they report facing challenges due to carrying out their prosecutorial duties.

The IAP builds and maintains a worldwide community, enabling prosecutors to share experiences and challenges in a trusting professional environment. Through annual conferences and regional meetings, training sessions, workshops and webinars, the IAP routinely brings together frontline prosecutors, specialists, and heads of prosecution services to network, collaborate, cooperate, and share best practices and knowledge. Through its rapidly growing online network, the IAP provides a digital database and platform of prosecution contact points and specialists to facilitate information exchange and casework assistance.

2

3

The IAP produces the world's leading statements on professional prosecution standards, best practices, and guidelines concerning a wide range of criminal activity. The IAP also facilitates specialised learning programmes in international criminal justice. Areas of focus include mutual legal assistance, counterterrorism, cybercrime, financial crime, trafficking in persons, international crimes and asset recovery.

The IAP's membership now includes more than 250,000 prosecutors in almost 170 countries and territories across the globe. In addition to over 1,300 individual members, the network includes 140 prosecuting agencies, 46 associations of prosecutors and 11 international organisations, including the International Criminal Court (ICC), the United Nations International Residual Mechanism for Criminal Tribunals (IRMCT), and Eurojust. The IAP also holds special consultative status with the United Nations, and observer status with The Egmont Group of Financial Intelligence Units and with the Global Operational Network of Anti-Corruption Law Enforcement Authorities (GlobE).

IAP Vision Statement

To support and empower prosecutors worldwide to uphold the rule of law and fully implement the IAP Standards.

IAP Mission Statement

We are committed to promoting and safeguarding the role of prosecutors in maintaining and advancing the rule of law to deliver fair and just outcomes and to setting and raising standards of professional conduct and ethics through training, networking and the exchange of knowledge and expertise.

IAP Objects

The objectives of the IAP are as follows:

01

To promote the effective, fair, impartial, and efficient prosecution of criminal offences;

02

To respect and seek to protect human rights as laid down in the Universal Declaration of Human Rights proclaimed by the General Assembly of the United Nations on 10 December 1948;

03

To promote high standards and principles in the administration of criminal justice, including procedures to guard against or address miscarriages, in support of the rule of law;

04

To promote and enhance those standards and principles which are generally recognised internationally as necessary for the proper and independent prosecution of offences;

05

To assist prosecutors internationally in the fight against organised or other serious crimes, and for that purpose: (a) to promote international cooperation in gathering and providing evidence, in tracking, seizing, and forfeiting the proceeds of serious crime, and in the prosecution of fugitive criminals; and (b) to promote speed and efficiency in such international cooperation;

IAP Objects

06

To promote measures for the elimination of corruption in public administration;

07

To promote the professional interests of prosecutors and to enhance recognition of their crucial role in achieving criminal justice;

08

To promote good relations between individual prosecutors and prosecution agencies; to facilitate the exchange and dissemination among them of information, expertise and experience; and, to that end, to encourage the use of information technology;

09

To promote examination of comparative criminal law and procedure and to assist prosecutors engaged in justice reform projects;

10

To co-operate with international juridical organisations in furtherance of the foregoing objects.

About the IAP



Education



Inspiration



Networking

The International Association of Prosecutors (IAP) is the only worldwide organisation of prosecutors.

Since its inception in 1995, its network has grown to welcome 140 Prosecuting Agencies, 46 Associations of Prosecutors and eleven international organisations from almost 170 different countries and territories.

IAP activities include:

- The IAP Annual Conference, where our members can network and share experiences and expertise on specific prosecutorial topics
- IAP Regional Conferences
- Webinars
- Specialist Networks
- Training events and guidance
- Quarterly newsletters
- The Prosecutors' Exchange Programme
- The IAP Granting Programme
- The SCPID

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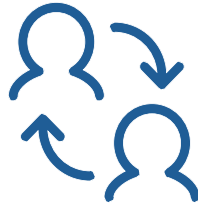
different countries

250,000+
prosecutors

Membership Benefits



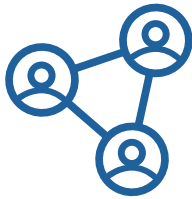
Access to specialist training and webinars



Build global networks to share best practice and exchange knowledge and expertise



Access to our online contact database to facilitate the exchange of information and progress casework



Access to the IAP Specialist Networks



IAP



Ability to participate in the IAP annual and regional conferences



Quarterly newsletters and updates on IAP activities and announcements



Access current and archived IAP publications, including the IAP Standards, the IAP Human Rights Manual, training material and Specialist Network materials



Opportunity to apply to participate in the Prosecutors Exchange Programme and for the Granting Programme

The IAP Executive Committee

The Executive Committee is the IAP's managing and administrative body with responsibility for providing leadership and direction to the Association and governing the affairs of the Association on behalf of its members. The powers and duties of the Executive Committee members are set out in Article 8.2 of the IAP Constitution.

The members of the IAP Executive Committee 2025 (until the General Meeting 2025) were as follows:

President

Juan Bautista Mahiques, Attorney General of the Autonomous City of Buenos Aires, Argentina

Vice-Presidents

1. Shamila Batohi, National Director of Public Prosecutions, South Africa
2. Kamran Aliyev, Prosecutor General of the Republic of Azerbaijan
3. Lloyd Babb, Director of Public Prosecutions, Northern Territory, Australia
4. Michael Leitner, Deputy Procurator General, Austria
5. Manuel Pinheiro Freitas, Director General of the Superior Law School of the Public Prosecution, Brazil
6. Giorgi Gogadze, Deputy Chief Prosecutor and National Member of Georgia at Eurojust, Office of the Chief Prosecutor, Georgia
7. Kathleen Roussel, former Director of Public Prosecutions and Deputy Attorney General, Canada
8. Tong Jianming, First Deputy Prosecutor General, Supreme People's Procuratorate, People's Republic of China
9. Nayef Mahmood, Senior Advocate General, Bahrain

Immediate Past President

Cheol-Kyu Hwang, Chair Professor of Myongji University and Attorney-at-Law, Republic of Korea

Ordinary Members

1. Jane Abodo, Director of Public Prosecutions, Uganda
2. Rashid Ahmine, Director of Public Prosecutions, Mauritius
3. Mohammed Hassan AbdulRahim, Advocate General, Dubai, United Arab Emirates
4. Abdulaziz Farhad Alqorony, Head of the International Division, Public Prosecution Service of the Kingdom of Saudi Arabia, Saudi Arabia
5. Immaculate Angutoko Draru, President, Uganda Association of Prosecutors, Uganda
6. Renato Finocchi Ghersi, Advocate General, Italy
7. Stefan Blättler, Attorney General, Switzerland
8. Sally Dowling SC, Director of Public Prosecutions, New South Wales, Australia
9. Grace Ononiwu CBE, Director General Legal Delivery, Crown Prosecution Service, England and Wales
10. Laureline Peyrefitte, Director of Criminal Affairs and Pardons, Ministry of Justice, France
11. Angel Valencia, Prosecutor General, Chile
12. Jeanette Manning, Director of NAGTRI, National Association of Attorneys General, USA
13. Kate Matthews, President, Canadian Association of Crown Counsels, Canada
14. Manoel Victor Sereni Murieta e Tavares, former President, The National Association of Members of the Public Prosecution Service of Brazil (CONAMP), Brazil
15. Catherine Pierse, Director of Public Prosecutions, Ireland
16. Phairach Pornsomboonsiri, Attorney General, Thailand
17. Ip Son Sang, Prosecutor General, Macao SAR of People's Republic of China
18. Woo Jung Shim, former Prosecutor General, Republic of Korea
19. Edina Soltész, Public Prosecutor, Central Chief Prosecution Office of Investigation, Hungary
20. Bruce Swartz, former Deputy Assistant Attorney General/Counsellor for International Affairs, US Department of Justice, USA

From the General Meeting 2025 onwards, the following individuals joined the Executive Committee:

- Tze King Chang, Prosecutor General, Macao SAR of the People's Republic of China
- Cindy Clarke, Director of Public Prosecutions, Bermuda
- George Dolhai, Director of Public Prosecutions and Deputy Attorney-General, Canada
- Anna Vardapetyan, Prosecutor General, Armenia
- Renson Mulele Ingonga, Director of Public Prosecutions, Kenya, Chair of APA



Members of the Executive Committee, Singapore 2025

The following people left the Executive Committee in 2025:

- Lloyd Babb, Australia
- Djama Souleiman Ali, Djibouti
- Kathleen Roussel, Canada
- Bruce Swartz, USA
- Ip Son Sang, Macao SAR of the PRC
- Woo Jung Shim, Republic of Korea

The following former Executive Committee members elected to join the Senate in 2025:

- Lloyd Babb
- Djama Souleiman
- Kathleen Roussel
- Bruce Swartz
- Woo Jung Shim

Message from the President



Juan Bautista Mahiques, IAP President

Dear colleagues,

This Annual Report outlines the main activities and achievements of the IAP over the course of 2025 - a year marked by sustained effort, meaningful progress, and a deepened commitment to our mission.

As President, I'm proud of what we have accomplished together. From a highly successful Annual Conference and General Meeting in Singapore to the establishment of the IAP's first Regional Office in Latin America, these milestones reflect the strength and dedication of our collective work.

In particular, while serving as Attorney General of the Autonomous City of Buenos Aires, I was closely involved in the establishment of the IAP Latin American Regional Office. Based in Buenos Aires, I had the opportunity to witness first-hand the meaningful contributions this Office has made to our shared objectives. By making IAP's content available in Spanish and providing ongoing support to other bodies of the Association, the Regional Office has helped extend our reach and reinforce the value of stronger regional engagement alongside our global efforts.

In 2025, the IAP also continued to strengthen its training programmes. A wide range of webinars were delivered over the year, covering topics such as cybercrime, digital evidence, universal jurisdiction, and corruption in sport. These activities have played an important role in sharing knowledge, encouraging dialogue, and supporting international cooperation among colleagues.

Looking ahead to 2026, the global context remains complex and uncertain. More than ever, this underscores the importance of cooperation and open dialogue. As new challenges emerge — often crossing borders — the IAP must continue to serve as a space for exchange, mutual support, and constructive engagement among prosecutorial authorities.

I encourage all of you to stay actively engaged in our work, to continue sharing your expertise and perspectives, and to make the most of the opportunities ahead to strengthen our collaboration. Your commitment is essential to ensuring that the IAP remains responsive, dynamic, and effective.

Finally, I would like to remind you of the IAP's 31st Annual Conference and General Meeting, which will take place in Riyadh, Saudi Arabia, in November 2026. This will be a perfect opportunity to reconnect in person and continue working towards our shared goals.

I wish you all a productive year, and I look forward to see you in Riyadh.

Best regards,

A handwritten signature in black ink, consisting of a large, stylized 'J' followed by a vertical line and a short horizontal stroke at the end.

Juan Bautista Mahiques
IAP President

2025 in Review



IAP Awards 2025

The **IAP Prosecutor of the Year Award** may be given to a prosecutor or prosecution team who has demonstrated outstanding performance in their work, domestically or internationally, in relation to (i) combatting crime through the supervision of or conduct of the investigation, the assistance provided to investigators during the investigation, or the supervision of or conduct of the prosecution; (ii) defending the independence and integrity of prosecutors; (iii) successfully promoting international cooperation and/or human rights; or (iv) significantly contributing to improving the effectiveness of the criminal justice system.

In 2025, the IAP awarded the Prosecutor of the Year Award to two individual prosecutors - **Jagganaden Muneesamy**, Assistant Director of Public Prosecutions, Mauritius, and **Diego Luciani**, Senior Prosecutor, Argentina.

Prosecutor of the Year Award: Jagganaden Muneesamy

Jagganaden Muneesamy received the award in recognition of his exemplary track record as a prosecutor, including in high profile prosecutions, and for his tireless work in respect of tackling trafficking in persons.

Amongst his accomplishments, Mr. Muneesamy took on an advisory role and the supervision of prosecutors in a high profile money laundering matter involving former politicians in Mauritius.

Over the years Nataraj, as he is known to friends and colleagues, has worked tirelessly to improve outcomes in respect of trafficking in persons cases. To that end, he devised and chairs the Trafficking in Persons Taskforce, bringing together the various law enforcement agencies and prosecutors who work on human trafficking files. The coordinated approach taken has led to more prosecutions and better outcomes. Modelled on a similar taskforce he formerly chaired in respect of money laundering, which led to Mauritius being removed from the FATF grey list, the Trafficking in Persons Taskforce has adopted an approach to enable vulnerable victims to testify quickly, allowing them to return to their home countries.

In a politically charged climate, Mr. Muneesamy acts as a leader in his prosecution service, strongly resisting the instrumentalization of prosecutions for political purposes. He was instrumental in responding to attacks on prosecutors in Mauritius, including the introduction of a law to remove powers from prosecutors and a constitutional challenge against the office of the DPP. This interference was strongly felt in November 2024, when charges of terrorism and cybersecurity were laid by police against five accused for having leaked conversations of the then-Prime Minister. Despite police objections, Mr Muneesamy assessed the matter as weak, and agreed to release all of the accused on bail, demonstrating both independence and integrity.

Mr. Muneesamy is a great collaborator, and is always available to mentor and build skills in others, including recently working with Ukrainian prosecutors in respect of crimes against cultural heritage. He is sought out as a speaker and as a colleague.

For all of these reasons, the IAP awarded Jagganaden Muneesamy the Prosecutor of the Year Award in 2025.

Prosecutor of the Year Award: Diego Luciani, Argentina

Diego Luciani is recognised for leading one of the most complex and high profile files in Argentina's history. The file, known as the Roadworks case, involved corruption at the highest levels of the government, and uncovered a criminal network that operated in Argentina for over ten years. Vice-President Cristina Fernández de Kirchner was accused of arranging for fifty-one public works contracts in Santa Cruz to be granted to a company belonging to Lázaro Báez, a business associate of her and her late husband, former president Néstor Kirchner. The scheme defrauded the country out of over \$1 Billion USD.

After the fraud was discovered following a change of government, twenty-four public works were left unfinished, and the illegally acquired funds were used to further deplete the public purse through the acquisition of land equivalent to twenty times the size of the City of Buenos Aires. The trial took three-and-a-half years to complete, using up six hundred hours of court time. Closing arguments alone took seventy hours. Thirteen defendants were prosecuted by Mr Luciani, including Lázaro Báez and the Vice President of Argentina. Other accused included high ranking government officials involved in procurement and planning decisions.

The defendants used their political power to try to destabilise the prosecution and intimidate Mr. Luciani, with both Ms. Fernandez de Kirchner and the former President using the media as a weapon against the prosecution.

Convictions were obtained, including against the former Vice President, who was sentenced to six years in custody, with appeals against those decisions being dismissed.

For standing firm against corruption and political abuse, the IAP awarded Diego Luciani the Prosecutor of the Year Award 2025.

The **IAP Special Achievement Award** is presented to a prosecutor or a team of prosecutors for carrying out prosecution duties in the face of hardship or diversity or to recognise other outstanding achievements, including special dedication to the rule of law. In 2025, there were three recipients of the IAP Special Achievement Award.

Dr Ali Al Shwaikh, Advocate General and Counselor, Bahrain, received the IAP Special Achievement Award in recognition of his work in leading the fight against human trafficking in Bahrain.

A leading prosecutor and scholar in the field of human trafficking and protection of victims in Bahrain, Dr Al Shwaikh leads a team dedicated to that work within the prosecution service. That specialised team, which he devised, was set up in 2020 to investigate and handle all human trafficking cases, including cases of sexual exploitation and forced labour. Dr Al Shwaikh supervises every case referred to the prosecution service, and handled the first-ever such prosecution in Bahrain, following the enactment of the Anti-Trafficking Law in 2008. In addition, he oversees all money laundering files and judicial cooperation requests related to human trafficking offences.

The interests of victims of human trafficking have been at the heart of Dr Al Shwaikh's work. He oversees compensation payments to victims and participated in drafting and issuing policy documents which outline the processes for identifying and assisting victims and ensuring their protection until offenders are prosecuted.

Dr Al Shwaikh works across the criminal justice system to further the fight against human trafficking. He is a member of the National Committee for Combatting Human Trafficking, responsible for developing Bahrain's anti-trafficking strategy and training officials involved in its enforcement, and he coordinates with the National Committee for Childhood on human trafficking cases involving child victims. He lectures extensively throughout Bahrain and the region, and provides training to prosecutors and law enforcement.

His efforts have been recognized as heavily contributing to the Kingdom of Bahrain maintaining its Tier 1 ranking in the U.S. State Department's Trafficking in Persons Report for the seventh consecutive year.

In recognition of his work, Dr Al Shwaikh was awarded the IAP Special Achievement Award in 2025.

Melissa Palepu, Assistant Attorney General, Michigan, United States of America, received the IAP Special Achievement Award in recognition of her work to combat child sexual exploitation and human trafficking in her home State.

Dedicated to passing on her knowledge and increasing law enforcement skills in respect of investigating and prosecuting human trafficking cases, Ms. Palepu leads the Michigan Human Trafficking Commission, a body that brings together various government agencies who have a stake in eradicating human trafficking. She also liaises with school officials and social service agencies, and lectures police and prosecutors on how to successfully investigate and prosecute human trafficking offences, all while maintaining a full caseload of her own.

Ms Palepu is a fierce advocate for victims, both those of sexual violence and trafficking and those caught up in networks of labour trafficking. She utilises a trauma-informed approach to working with victims of human trafficking, sexual abuse and child abuse, while remaining fair and impartial in dealing with defendants.

Recently, Ms. Palepu prosecuted a complex matter involving massage parlours. Such cases are often considered too difficult to prosecute, and focus is often placed on shutting them down, rather than assisting the often-trafficked sex workers and bringing their traffickers to justice. Understanding how vulnerable the victims of this particular type of labour trafficking are, Ms. Palepu was able to charge those who prey on them.

In recognition of her work, Melissa Palepu was awarded the IAP Special Achievement Award in 2025.

Yang Yi-yun, a prosecutor at the Ciaotou District Prosecutors' Office in Chinese Taipei, received the IAP Special Achievement Award in recognition of her work fighting offences of drug trafficking and cross-border organised crime.

A prosecutor for ten years, Ms Yang has dedicated herself to breaking up cross-border drug trafficking networks. Over the last four years, she has indicted forty-two defendants from various jurisdictions, including Myanmar, Malaysia and Indonesia, resulting not only in convictions but also in the confiscation of 14,630kg of illegal drugs, including heroin, marijuana, amphetamine, ketamine, MDMA, and norketamine, and of the proceeds of crime generated by the offenders.

Ms Yang successfully cracked down on a drug trafficking group that illegally imported 185kg of ketamine and 950kg of norketamine from Pakistan to Chinese Taipei. The drugs were concealed in salt licks transported by sea. Recognising the importance of international assistance and collaboration, Ms Yang was able to alert Thai authorities to patterns that she had seen in Chinese Taipei, allowing them to seize 228kg of heroin and 208kg of ketamine, transported in the same manner.

In another major case, Ms Yang dismantled a drug trafficking group that transported marijuana from Thailand to Chinese Taipei using a Mongolian oil tanker. She tracked down a shuttle boat used to transport the drugs from the oil tanker, leading to the arrest of three Chinese Taipei nationals on the shuttle boat and seven Myanmar defendants on the oil tanker, and resulting in the confiscation of 1,381kg of marijuana. This resulted in the largest drug seizure in Chinese Taipei's history, with a total value of over 107 million USD. Ms Yang later indicted all eleven defendants, and the court sentenced them to a total of ninety-two years in prison.

These two examples of her many successful cases demonstrate her dedication to dismantling drug trafficking networks, to removing dangerous drugs from the streets of Chinese Taipei, and to international collaboration.

In recognition of her work, Yang Yi-yun was awarded the IAP Special Achievement Award in 2025.

The IAP congratulates Jagganaden Muneesamy, Diego Luciani, Dr Ali Al Shwaikh, Melissa Palepu and Yang Yi-yun on their achievements and thanks them for their invaluable contributions to upholding the rule of law.

In addition to the Prosecutor of the Year Awards and the Special Achievement Awards, the IAP also awards Certificates of Merit as an expression of the IAP's gratitude to individual or organisational members for the pursuit of the Objects of the Association. During the 30th Annual Conference and General Meeting in Singapore in September 2025, the IAP awarded twelve Certificates of Merit.

A Certificate of Merit was awarded to **Jacques Rayroud**, Deputy Attorney General, Switzerland, for his service in representing the Office of the Attorney General over many years and for his continuous support to the work of the IAP.

Certificates of Merit were awarded to the following recipients for their involvement in hosting IAP events:

- **The Prosecutor General's Office of the Republic of Azerbaijan** for organising and hosting the 29th Annual Conference and General Meeting of the IAP in September 2024
- **The Office of the Attorney General of Malta** for organising and hosting the 8th IAP European Regional Conference in November 2024
- **The Department of Justice of the Hong Kong Special Administrative Region of the People's Republic of China** for organising and hosting the 11th IAP Asia and Pacific Regional Conference in November 2024
- **The Attorney General's Office of the Autonomous City of Buenos Aires, Argentina**, for organising and hosting the 59th Executive Committee meeting in April 2025
- **The Prosecutor General's Office of Mongolia** for hosting the 10th IAP Eastern Europe and Central Asia Regional Conference in June 2025.

Certificates of Merit were awarded to the following recipients as former members of the Executive Committee:

- **Woo Jung Shim**, Republic of Korea, Ordinary Member from 2022-2025
- **Djama Souleiman Ali**, Djibouti, Ordinary Member from 2022-2025
- **Bruce Swartz**, United States of America, Ordinary Member from 2020-2025
- **Ip Son Sang**, Macao Special Administrative Region of the People's Republic of China, Ordinary Member from 2022-2025
- **Kathleen Roussel**, Canada, Ordinary Member from 2016-2022 and Vice President of the North America and Caribbean region from 2022-2025
- **Lloyd Babb**, Australia, Ordinary Member from 2018-2019 and Vice President of the Asia and Pacific region from 2019-2025

IAP Granting Programme 2025

The IAP is committed to ensuring that its activities and programmes are inclusive and accessible to all members of the Association. All members, regardless of seniority, gender, religious or cultural background, are eligible to participate in all IAP projects and programmes and are encouraged to do so actively.

The IAP Annual Conference is one of the most effective platforms for prosecutors to better their understanding of international cooperation and meet and build relationships with counterparts from around the globe. During this event, prosecutors can learn from others, share knowledge, and discuss challenges and ideas in an open and friendly environment.

Access to high-level specialist training in some jurisdictions and limited financial resources to allow prosecutors to attend global training programmes and events is a significant impediment to successful cross-border cooperation in the fight against organised crime.

To fill this void, the IAP established the IAP Granting Programme in 1996, which allows the IAP to financially support prosecutors from developing (UN DAC) countries to attend IAP Annual Conferences to further their education and exposure to the international best practices of prosecutors. Prosecutors with significant experience and a promising future career as a prosecutor are given preference, as are those who can demonstrate that participation in the conference will add considerable value to their work as prosecutors and/or the organisation for whom they work.

The annual donation period takes place between two General Meetings. In addition to an earmarked reserve of 10,000 Euros from the annual budget, the IAP Granting Programme is financially supported by generous donations from individual Association members as well as income from the sale of IAP merchandise. In 2025 thirty-one individual members very generously donated money to the Granting Programme, and the IAP Secretariat would like to extend a special and heartfelt thanks to them.

The IAP encourages its members to look into whether their national governmental organisations, including the Ministry of Foreign Affairs or Ministry of Justice, may be able to provide additional funding to this programme through their development aid and reform project programmes.

The IAP Granting Programme Policy governs the Granting Programme. On behalf of the Executive Committee, a Granting Programme Sub-Committee comprised of the Secretary-General (chair) and two members of the Executive Committee considers and selects suitable candidates for the programme.

The numbers for 2025 are summarised below:

- Total number of grantees: 10
- Total amount spent: EUR 20,800
- A sum of EUR 7,877 was added to the Granting Programme budget for 2026

Recipients of a grant in 2025 were:

- **Imabe Mercy Lekwot** (Nigeria)
- **Denisa Asko** (Albania)
- **Sherifah Nalwanga** (Uganda)
- **Ramazan Ibraimov** (Kyrgystan)
- **Aliona Nesterov** (Moldova)
- **Ahmed Naufal** (Maldives)
- **Maiavatele Timothy T. Fesili** (Samoa)

Three further grants were awarded (to applicants from Zambia, Brazil and Nepal) but they were not taken up by the grantees.

For more information about the Granting Programme, please contact the Secretary-General on sg@iap-association.org.

IAP Membership

With one of the IAP's principal objectives being to assist prosecutors in fighting cross-border criminality, it is crucial that the IAP's network is constantly strengthened and expanded. While digital outreach methods like targeted recruitment campaigns and social media engagement positively affect network expansion, the IAP also appreciates the importance of personal contact in building relationships. We are very grateful to all of our IAP members who take the opportunity to publicise and promote the IAP when meeting with prosecutors and other relevant stakeholders.

The IAP had over 1,350 individual members in 2025.

New organisational members commit to the IAP Standards

Previously, organisational members committed to the IAP Standards by ticking a box on the digital application form. However, that has now been deemed to be insufficient given the importance of upholding the Standards.

As a result, in 2022 the Executive Committee decided to reinstate the practice of inviting new organisational members to sign a declaration of commitment to the IAP Standards during the General Meeting. At the 30th Annual Conference and General Meeting in Singapore in September 2025, new organisational members were invited onto the stage to sign the declaration, symbolising their commitment to uphold and enforce the IAP Standards.

The following members attended the signing ceremony:

- H.E. Nasr bin Khamis Al Sawaai, Attorney General, Sultanate of Oman
- Donna Kellway, President of the Ontario Crown Attorney's Association

Events 2025

Online

The launch of the new IAP website and PICP

February 2025

Ukraine (remote)

IAP participates in a workshop to strengthen the CBRN capabilities of Ukraine

February 2025

Online

IAP participates in the Egmont Group of FIUs TATG Working Group

February 2025

Kathmandu, Nepal

IAP General Counsel delivers a keynote address at an international conference

February 2025

Buenos Aires, Argentina

Launch of the IAP Latin America Regional Office

April 2025

Santiago, Chile

IAP delivers a workshop for the Fiscalía Nacional

April 2025

Budapest, Hungary

IAP attends the NADAL conference

May 2025

Baku, Azerbaijan

IAP General Counsel delivers a workshop on AI to the PGO of Azerbaijan

May 2025

Baku, Azerbaijan

IAP General Counsel participates in the 6th Plenary Meeting of GlobE

May 2025

Riyadh, Saudi Arabia

IAP Officials conduct an Annual Conference site visit to Riyadh

May 2025

Ulaanbaatar, Mongolia

IAP delivers a workshop for the PGO of Mongolia

June 2025

Ulaanbaatar, Mongolia

10th IAP Eastern Europe and Central Asia Regional Conference

June 2025

Mombasa, Kenya

IAP participates in the HoPAC conference

June 2025

The Hague, Netherlands

Visit by the People's Procuratorate of Beijing, China

June 2025

The Hague, Netherlands

Visit by the SPO of Chinese Taipei

June 2025

The Hague, Netherlands
Visit by the People's
Procuratorate of Tianjin City,
China
June 2025

Singapore
IAP Officials attend the final
Annual Conference site visit
July 2025

Italy
Meeting between the IAP and
the IAJ
July 2025

Online
Launch of the IAP-UNESCO
Guidelines on Digital
Evidence Collection
August 2025

Singapore
30th Annual Conference and
General Meeting of the IAP
September 2025

Sofia, Bulgaria
IAP attends the 4th Forum of
Prosecutor Generals of the
Balkan States
October 2025

Jeddah, Saudi Arabia
IAP participates in the
inaugural MENA-ARIN
meeting
October 2025

Strasbourg, France
IAP participates in the 20th
Plenary Meeting of the CCPE
October 2025

Vienna, Austria
IAP participates in the 9th
Global Conference on
Criminal Finances and
Crypto-assets
October 2025

Cayman Islands
7th IAP North America and
Caribbean Regional
Conference
November 2025

Cayman Islands
IAP delivers a workshop to
the DPPO of the Cayman
Islands
November 2025

Seoul, South Korea
4th IAP Asia Pacific Regional
Workshop
November 2025

Tashkent, Uzbekistan
IAP participates in training
and an international
conference
November 2025

Online
IAP contributes to the IPACS
Guide on the Prosecution of
Bribery in Sport
December 2025

London, UK
Workshop with delegates
from the AGO of Indonesia
December 2025

Doha, Qatar
IAP participates in the 11th
Session of the CoSP to the
UNCAC
December 2025

News Updates

Launch of the IAP website

February 2025

The IAP were excited to announce that the new IAP website, digital membership administration system and the Prosecutors' International Cooperation Platform (PICP) were launched in February 2025.

The launch was the culmination of three years of development with an external software company, and is part of the IAP's broader drive to enhance the operational effectiveness of the IAP and its commitment to enhance the user experience of our members with the IAP digital platforms.

The website can be accessed at www.iap-association.org

PICP enables organisational members to upload specific points-of-contact within their organisation for over thirty specialisms, creating a database of national contact points. Individual members can also upload their specialisms to their personal profile. The system is intended to facilitate and improve international cooperation by streamlining the process of identifying a relevant contact point and speeding up the exchange of information between prosecutors. However, its success relies on the PICP database being up-to-date and fully populated, which requires the engagement of all IAP members.

If you are the contact person for an organisational member (prosecuting authority), please access the membership database on the website and ensure that the information - including details of the head of the organisation and contact details - are current and complete.

As the contact person for an organisational member (prosecution authority or association), please also take the opportunity to register designated points-of-contact for MLA, extradition, and asset recovery, in addition to as many of the other listed specialisms as possible.

If you are an individual IAP member, please register your interest or expertise against any one or more of the specialisms via your member dashboard.

We thank you in advance for your cooperation in ensuring that PICP is successful!

Launch of the IAP Regional Office in Argentina

April 2025

During the 59th Executive Committee meeting in Argentina in April 2025, the IAP were delighted to sign a Memorandum of Understanding (MoU) with the Public Prosecution Service of Buenos Aires (MPF CABA) with the aim of opening a new IAP Regional Office in the city.

The MoU was signed by Roel Dona, IAP Secretary-General; Manuel Pinheiro Freitas, Vice President for the Latin American region; and Juan Bautista Mahiques, Attorney-General of the Autonomous City of Buenos Aires, Argentina and current President of the IAP.

The Regional Office in Buenos Aires assists the IAP Secretariat in several key areas, including member recruitment within the region, translation of website content and IAP documents into Spanish, support for regional events and training, and the promotion of the IAP's professional standards and values.

This initiative marks a major milestone in the IAP's strategy to strengthen its global presence and foster closer collaboration with prosecutors across Latin America.

in the days following the Executive Committee meeting, the IAP Executive Director, Janne Holst Hübner, and the Executive Administration Manager, Benn Van Alphen, visited the headquarters of the Office. They also conducted a two-day training session for the Buenos Aires team on the use of the new IAP website, enabling them to begin uploading content to the Spanish version of the site.

Since its inception, the Regional Office staff have held regular virtual meetings with the IAP Secretariat to coordinate efforts and ensure alignment with the Association's strategic goals. The Regional Office has launched and maintained a Spanish-language site containing IAP membership information, news, conference updates, GTA events, and other deliverables, making IAP content accessible to Spanish-speaking colleagues.

In addition, the Regional Office has developed a unified visual identity for the Association, producing standardised templates, banners, flyers, newsletters, and bulletins. This professional design work has supported conference websites and is being extended to announcements and other communications. The Regional Office has invested significantly in brand identity, including logos, animated graphics, banners, roll-ups, icons, and materials for the 30th Anniversary, as well as visuals for Regional Conference websites.

The IAP Secretariat would like to express their sincere thanks to the Regional Office team for their dedication, creativity, and hard work, and to the President for supporting the establishment of the Regional Office on behalf of the Association.



The Regional Office MoU signing ceremony



The IAP team and the Regional Office team in the Buenos Aires office

Launch of the IAP-UNESCO Guidelines on digital evidence collection

August 2025

On 18 August 2025, UNESCO and the International Association of Prosecutors (IAP) launched a new set of Guidelines for Prosecutors on Digital Evidence Collection in compliance with international standards on freedom of expression and privacy.

Available in [English](#), [French](#) and [Spanish](#), these Guidelines provide practical tools for prosecutors to navigate digital evidence while protecting privacy and freedom of expression – two rights increasingly challenged in the digital era.

Digital technologies have transformed how information is produced, shared and stored, offering unprecedented opportunities for learning, access to information and freedom of expression. At the same time, they present complex challenges for justice systems: every byte can become evidence. Prosecutors now face the difficult task of enforcing the law while safeguarding fundamental human rights.

The launch took place during a webinar co-organised by UNESCO and the IAP, bringing together over 300 prosecutors, legal professionals, media representatives, and human rights actors from all around the world.

Key speakers included the authors of the Guidelines - Sabin Ouellet, former Chief Prosecutor of Canada and Simon Clements, former Chief Crown Prosecutor of England and Wales, who outlined the content and significance of the of this new tool.

A session on the Guidelines was also held during the Annual Conference in Singapore, which focused on their practical application and how to deal with some of the potential challenges that may be faced when balancing the needs of an investigation with the protection of human rights. A follow-up webinar in early October showcased practical applications of the Guidelines, providing prosecutors with real-world case studies.

This initiative builds on the UNESCO-IAP partnership launched in 2020, which has strengthened prosecutors' capacities to safeguard freedom of expression and the safety of journalists.



IAP contribute to the IPACS Guide on the Prosecution of Bribery in Sport

December 2025

The Task Force on Cooperation between Criminal Justice Authorities and Sports Organisations of the International Partnership against Corruption in Sport (IPACS), co-chaired by the United Office of Drugs and Crime and the International Olympic Association has produced a Guide on the Prosecution of Bribery in Sport. The guide, which was launched in December during the Conference of the States Parties to the UN Convention against Corruption, provides a practical methodology to assist criminal and regulatory prosecutors with bribery-in-sport cases and calls for enhanced cooperation between law enforcement agencies, criminal justice authorities and sports organisations.

The IAP General Counsel contributed to a practitioner's review of the guide, which is available on the [IPACS website](#). In addition, the IAP organised a webinar with the IOC in September 2025 on tackling sports corruption and enhancing cooperation between sports organisations and prosecutors.



The IAP Cybercrime Network

The IAP Cybercrime Specialist Network, which was relaunched in October 2024, continued to expand and contribute to the activities of the Global Training Academy.

The IAP Cybercrime Specialist Network hosted a further three webinars in 2025 on (i) Operation Endgame: A comprehensive approach in the fight against cybercrime; (ii) A comprehensive approach in the fight against cybercrime: Decentralisation and digitalisation; and (iii) The power of digital evidence.

In addition, the Cybercrime Network hosted a special session at the IAP Annual Conference in Singapore in September with the theme of "A strategic and effective fight against cybercrime: The need to use non-conventional interventions", which featured contributions from the facilitators of the network from the Public Prosecution Office in the Netherlands, as well as from the National Police Academy of Japan and from the Dutch National Police, Netherlands.

The IAP would like to extend their continued thanks to the facilitators of the Network for their ongoing collaboration and support in the development and promotion of the Network.

Training



Training

The IAP's collaboration with international organisations worldwide yields significant benefits, including valuable training opportunities for prosecutors globally.

Webinars

The IAP aims to deliver two webinars per month which are freely available for all IAP members to attend via the Global Training Academy. The webinars are either developed with other organisations that operate in the field of criminal justice, or with the support and collaboration of IAP members and experts.

Recordings for all webinars can be accessed on the IAP website [here](#).

In 2025, the IAP Global Training Academy hosted the following webinars:

- **Supporting the global fight against grand corruption: An introduction to the International Anti-Corruption Coordination Centre** (with the IACCC) (January 2025)
- **Prosecuting cases of police corruption** (with IAP members from the USA and South Africa) (February 2025)
- **Operation Endgame: A comprehensive approach in the fight against cybercrime** (IAP Cybercrime Specialist Network) (February 2025)
- **Second Additional Protocol to the Convention on Cybercrime (Budapest Convention)** (with the Council of Europe) (February 2025)
- **Trafficking and terrorism of antiquities** (with Blue Shield International) (March 2025)
- **Modern slavery and human trafficking prosecutions** (with the Global Consortium on Prosecuting Human Trafficking) (March 2025)
- **Universal jurisdiction: An overview** (with the Office of the Attorney General of Switzerland) (April 2025)
- **Unlocking the potential of equivalent value-based measures in asset recovery** (with the Stolen Asset Recovery Initiative) (April 2025)
- **Prosecuting cybercrimes in Switzerland: Hurdles and challenges** (with the Office of the Attorney General of Switzerland) (May 2025)
- **Decrypting the blockchain: An introduction to crypto investigations and the benefits of partnership working** (with Coinbase) (May 2025)

- **A comprehensive approach in the fight against cybercrime: Decentralisation and digitisation** (IAP Cybercrime Specialist Network) (June 2025)
- **Putting victims and witnesses at the heart of the criminal justice system** (with IAP members from Australia) (June 2025)
- **A comprehensive understanding and approach to combating female genital mutilation: Cutting and reducing prosecutorial impunity** (with IAP colleagues, from the UK and the USA, alongside NGOs) (July 2025)
- **Introduction to the Guidelines for Prosecutors on Digital Evidence** (with UNESCO) (August 2025)
- **An introduction to the UN Human Rights system: Understanding the UN Human Rights Council and its mechanisms** (with the IBAHRI) (September 2025)
- **Tackling sports corruption: Enhancing cooperation between sports organisations and prosecutors** (with the IOC) (September 2025)
- **Digital evidence collection and freedom of expression and privacy** (with UNESCO) (October 2025)
- **Prosecutors and the OECD Anti-Bribery Convention - A shared commitment to combatting transnational bribery** (with OECD) (October 2025)
- **A comprehensive approach in the fight against cybercrime: The power of digital evidence** (with the IAP Cybercrime Specialist Network) (October 2025)
- **Cultural property awareness: From crime to court** (with Blue Shield International) (November 2025)
- **Dealing with the asset in asset recovery: Improving seized asset management** (with Asset Reality) (November 2025)
- **Developing a persuasive case strategy** (with NAAG) (December 2025)
- **INTERPOL Notices system and international police cooperation in combatting financial crimes** (with INTERPOL) (December 2025)

Workshop - Strengthening the CBRN investigation, prosecution and adjudication capabilities of Ukraine

February 2025

The IAP General Counsel participated in a table-top exercise for Ukrainian prosecutors on "Strengthening the CBRN investigation, prosecution and adjudication capabilities of Ukraine" in February 2025 on behalf of the IAP.

The exercise was organised by UNICRI (United Nations Interregional Crime and Justice Research Initiative) and the EC, and was designed to develop the capabilities of Ukraine to investigate and prosecute chemical, biological, radiological and nuclear crimes.

The IAP's involvement builds on the successful engagement with UNICRI from 2024 that resulted in the development of a Guide for Prosecutors for prosecuting radiological and nuclear crimes and in the delivery of two webinars for IAP members.

Workshop for the Fiscalía Nacional, Chile

April 2025

The IAP General Counsel was delighted to visit Santiago, Chile, after the Executive Committee meeting in April 2025. The visit, which was hosted by the Fiscalía Nacional, included giving the General Counsel the opportunity to visit the Centro de Justicia to observe some preliminary hearings and part of a trial, and to meet with some of the units at the Fiscalía Nacional. She also met with Ángel Valencia Vásquez, National Prosecutor of Chile and an Executive Committee member, where they discussed the increased use of AI in prosecution services.

The General Counsel then delivered a workshop for legal and administrative members of the Fiscalía Nacional on vicarious trauma and measures that can be taken to mitigate the impact on prosecutors who are regularly exposed to harrowing material in their work. The session also included a discussion on the independence of prosecutors and the role of governments in ensuring that prosecutors are able to properly carry out their functions without fear or exposure to undue pressures.



The National Prosecutor of Chile and the IAP General Counsel



Attendees of the workshop from the Fiscalía Nacional

The General Counsel would like to thank the National Prosecutor, Juan Pablo Glasinovic Vernon and Greta Fuchslocher Hassenberg for their hospitality and for facilitating such an enjoyable and constructive visit to Chile.

Workshop on artificial intelligence for the Prosecutor General's Office, Republic of Azerbaijan

May 2025

Whilst in Baku for the GlobE Network Plenary Meeting in May, the General Counsel was delighted to have the opportunity to deliver a presentation to approximately sixty prosecutors from the Prosecutor General's Office, Azerbaijan.



Presenters for the AI workshop

The presentation focused on the ways in which artificial intelligence (AI) can be used within the criminal justice system, and the best practice approaches that should be considered by any jurisdiction that is expanding its use of AI in this sphere. The presentation also included the analysis of a case study that raised real-life practical and ethical operational questions for prosecutors when dealing with cases involving AI. Many thanks to the Prosecutor General's Office of Azerbaijan for facilitating the session.

Workshop for prosecutors from the Prosecutor General's Office of Mongolia

June 2025



During the course of the 10th IAP Eastern Europe and Central Asia Regional Conference in Mongolia in June 2025, the IAP were honoured to deliver a workshop to approximately 600 prosecutors from Ulaanbaatar and across Mongolia, which was also open to conference delegates to attend.

The workshop focused on the IAP Standards of Professional Responsibility and Statement of the Essential Duties and Rights of Prosecutors, and on sharing best practice for the effective investigation and prosecution of corruption offences. The IAP would like to extend our sincere thanks to Mark Carroll O.B.E, IAP member, who co-delivered the workshop alongside the General Counsel.

Workshop for prosecutors from the DPP's Office in the Cayman Islands

November 2025

The IAP were pleased to have the opportunity to deliver a workshop to members of the Office of the Director of Public Prosecutions in the Cayman Islands and conference delegates immediately after the conclusion of the 7th IAP North America and Caribbean Regional Conference in November.

The workshop focused two distinct topics - trauma-informed advocacy, and MLA and extradition. The IAP would like to thank all participants for their engagement and for sharing their best practice and expertise, which contributed to a very beneficial session.

The 4th IAP Asia-Pacific Regional Workshop

November 2025

The 4th IAP Asia-Pacific Regional Workshop took place in Seoul, South Korea, from 18-20 November 2025. The workshop was hosted by the Supreme Prosecutors' Office of the Republic of Korea, and took place at the Institute of Justice Centre in Yongin and at the Supreme Prosecutors' Office in Seoul. The objectives of the workshop were to enable prosecutors to (i) exchange best practices and practical experiences in the investigation and prosecution of offences (ii) develop a knowledge and understanding of specific themes and crime typologies and (iii) build and foster networks among operational prosecutors in the region.

The workshop was attended by prosecutors from eighteen countries - Australia, Azerbaijan, Uzbekistan, Cambodia, China, Philippines, Hong Kong SAR, Indonesia, Japan, Kazakhstan, Kyrgyz Republic, Mongolia, Nepal, Saudi Arabia, Singapore, Thailand, Turkiye, and Vietnam.

Prosecutors delivered comprehensive and practical presentations on one of seven topics - adoption and utilisation of AI technology by investigation agencies; criminal asset recovery and international cooperation; international cooperation to counter drug and organised crimes; cooperation networks for criminal investigations; transnational organised crime investigations; practical examples of direct cooperation with foreign counterparts; and human trafficking.

There was then the opportunity for the delegates to discuss best practices, ask questions, and share ideas.

The workshop was an extremely successful event, giving delegates a wonderful opportunity to share their experiences and expertise, and to develop professional relationships with colleagues from around the region. The IAP would like to extend their sincere thanks to the Supreme Prosecutors' Office for their hospitality and for all the hard work, professionalism, planning and organisation that went into the delivery of this very productive and educational event.



Delegates of the 4th IAP Asia-Pacific Workshop

IAP Conferences



IAP Conferences

The IAP hosts conferences in all regions of the world. The conferences provide a forum for prosecutors to join in discussions with colleagues from other countries/jurisdictions and legal systems to gain inspiration and new insights into tackling challenges which they face on a daily basis.

The 10th IAP Eastern Europe and Central Asia Regional Conference, Mongolia

04-06 June 2025

The 10th IAP Eastern Europe and Central Asia Regional Conference was held in Ulaanbaatar, Mongolia, from 04 - 06 June 2025. The Regional Conference was hosted by the Prosecutor General's Office of Mongolia.

The conference brought together 99 prosecutors and participants from 26 countries and jurisdictions to discuss the conference theme of "The evolving role of the prosecutor – Challenges and best practice in tackling cybercrime" and to exchange experiences and best practice in key criminal justice areas. Over the course of two days, speakers addressed conference delegates during the plenary sessions on critical topics including the exploitation of social media by criminals, innovative approaches to tackle cybercrime targeting children, how technological advancements can be used to combat cybercrime, and the evolving trends in human trafficking. The conference also provided delegates with the opportunity to expand their professional network and to build relationships with colleagues from within the region and beyond to expand their knowledge and to identify best practice which can be put into effect to benefit their own communities.

The IAP was delighted to celebrate its 30th Anniversary during the conference on 06 June. The Anniversary Celebration included an overview of the key achievements of the IAP over the last 30 years, as well as video messages from IAP members. We were equally delighted that our 30th anniversary also coincided with the 95th Anniversary of the Prosecutor General's Office of Mongolia, and it was a pleasure and honour to celebrate both events together.

Following the close of the conference, the Prosecutor General also very kindly invited all participants to join a one-day cultural trip to visit the Chinggis Khaan Equestrian Statue and the Museum in Tsonjinboldog Complex and then hosted a 'Mini-Naadam Festive'.

This was a wonderful opportunity for us all to experience the culture, hospitality and food of Mongolia and, as we're sure that all delegates would agree, was a truly unforgettable and fantastic experience.

On behalf of the IAP, we would like to thank our hosts, the Prosecutor General's Office of Mongolia and the Local Organising Committee, for extending such a warm and hospitable welcome to the IAP and to all conference delegates, and for hosting such a professional and constructive event. We would also like to express our thanks to all speakers and chairs for their engaging and informative contributions, and to all conference delegates for their active participation in both the professional programme and the networking events, and for making the conference such a rewarding and enjoyable experience for us all.



Delegates of the 10th IAP Eastern Europe and Central Asia Regional Conference, Mongolia



The 30th Annual Conference and General Meeting of the IAP, Singapore

07-10 September 2025

The 30th Annual Conference and General Meeting of the IAP took place in Singapore from 07-10 September 2025. The conference was hosted by Lucien Wong SC, Attorney-General, and the Attorney-General's Chambers of Singapore.

The theme of the 29th Annual Conference was "The Versatile Prosecutor and the Administration of Criminal Justice", looking at the specialist expertise and cross-cutting capabilities that prosecutors need to cultivate in response to the constantly evolving criminal justice landscape,

Three plenary sessions were held during the conference:

1. Turning the tables on new forms of crime
2. Strengthening international cooperation - Best practices and innovative approaches to tackle barriers to effective international cooperation
3. Future-proofing prosecutors

Six workshops were held during the conference:

1. Technological advancements and the presentation of evidence
2. Obtaining and using expert digital evidence
3. Asset tracing and seizure
4. International cooperation to tackle cyber offences - Practical examples
5. Legal education and training
6. Mental wellness and resilience

There was also a series of Specialist Network Sessions and Special Interest Sessions on the following topics:

- Economic crime and asset recovery - Tech-driven approaches to economic crime enforcement
- Associations - The role of Associations in a world of increasingly complex and specialised prosecutions
- Cybercrime - A strategic and effective fight against cybercrime: The need to use non-conventional interventions
- Trauma-informed justice - How can law enforcement agencies and prosecutors protect victims' wellbeing in legal proceedings without compromising the pursuit of justice?
- Human trafficking - Fostering better cooperation across borders to combat trafficking in persons

- Junior prosecutors - The ethical tightrope: Navigating moral dilemmas and professional pressures as a junior prosecutor
- Heads of prosecuting agencies - The prosecution service: Challenges and best practices in retention, recruitment and training
- Digital evidence collection and human rights' protections (with UNESCO)
- Military prosecutions - The relationship between military prosecution services and military police, civilian police and civilian prosecution services.

The IAP was honoured that the conference was opened by Mr Tharman Shanmugaratnam, President of the Republic of Singapore. The Keynote Opening Address was delivered by Mr Edwin Tong SC, Minister for Law and Second Minister for Home Affairs of the Republic of Singapore. The Keynote Closing Address was delivered by Ms Immaculate Angutoko Draru, on behalf of Jane Abodo, DPP of Uganda.

In addition, there were two extremely engaging and informative Fireside Chat sessions - one with Ms Paula Llewellyn, Director of Public Prosecutions, Jamaica, and one with Mr Jagganaden Muneesamy, Assistant Director of Public Prosecutions, Mauritius (and one of the IAP Prosecutor of the Year 2025 award winners).

Delegates also enjoyed a Welcome Reception at the Shangri-La Hotel which featured a fabulous Dikir Barat performance by members of the AGO, the Gala Dinner in the Flower Field Hall at Gardens by the Bay, a professional networking night at the Asian Civilisations Museum, and a wonderful Farewell Reception at Clifford Pier.

In total, over 450 participants from approximately 90 countries attended the conference, with presentations from almost 100 speakers.

The IAP would like to thank the Attorney-General of Singapore and the Local Organising Committee for their exceptional hospitality, organisational abilities, professionalism, good humour and dedication to delivering a truly engaging, inspirational and beneficial conference. We would also like to thank all speakers, session chairs, rapporteurs, MC's and conference attendees for their constructive and invaluable inputs and engagement, and for all contributing to the overwhelming success and enjoyment of the conference.

We hope that all delegates enjoyed their time in Singapore as much as we did!



Delegates of the 30th IAP Annual Conference, Singapore



The 7th IAP North America and Caribbean Regional Conference, Cayman Islands

09-12 November 2025

The 7th North America and Caribbean Regional Conference of the IAP took place in the Cayman Islands from 09 - 12 November 2025. It was hosted by the Office of the Director of Public Prosecutions of the Cayman Islands, in conjunction with the IAP.

The IAP was honoured that the conference was opened by the Hon. André M. Ebanks, Premier and Minister for Financial Services and Commerce, Cayman Islands, who delivered an extremely engaging and topical opening address that perfectly framed the discussions that followed over the two days.

The conference brought together approximately sixty prosecutors and participants from multiple countries and jurisdictions to discuss the conference theme of "Emerging Crime Trends in the Caribbean: Closer Collaboration and Mutual Legal Assistance" and to exchange experiences and best practice in key criminal justice areas. Over the course of two days, speakers addressed conference delegates during the plenary sessions on critical topics including the effective prosecutions of OCGs, asset recovery and confiscation, domestic violence, developments in legal education and training, and disclosure and the digital age. A special session on the uses of AI within the criminal justice system was also held.

In addition, the conference provided delegates with the opportunity to expand their professional network and to build relationships with colleagues from within the region and beyond to expand their knowledge and to identify best practice which can be put into effect to benefit their own communities.

Conference delegates also had the opportunity to experience the beauty of the Cayman Islands on a sunset sail, and were honoured to be hosted at a Reception at Government House by H.E. Mrs Jane Owen, Governor of the Cayman Islands. The Gala Dinner featured a rousing performance from the Swanky Kitchen Band which contributed to a very enjoyable ending to the conference.

The IAP would like to take this opportunity to thank our hosts, the Office of the Director of Public Prosecutions of the Cayman Islands, the DPP Simon Davis, and the Local Organising Committee (particularly Sarah Lewis, Simon Spiers and Colleen Cummings), for extending such a warm and hospitable welcome to the IAP and to all conference delegates, and for hosting such a professional and constructive event.

We would also like to express our thanks to all speakers and chairs for their engaging and informative contributions, and to the rapporteurs for summarising the conference sessions for the conference report. Finally, we would like to thank all conference delegates for their active participation in both the professional programme and the networking events, and for making the conference such a rewarding and enjoyable experience for us all.



Delegates of the 7th IAP North America and Caribbean Regional Conference



Other Conferences and Meetings



Other Conferences and Meetings

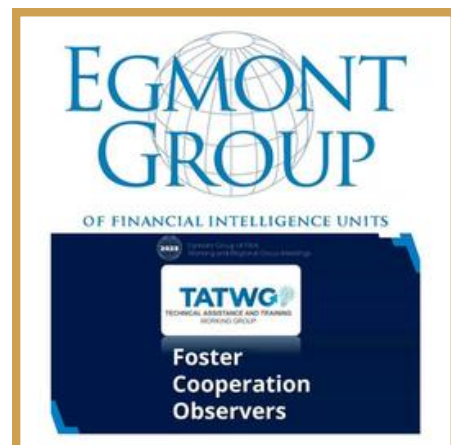
IAP participated in the Egmont Group of Financial Intelligence Units' Technical Assistance and Training Working Group

05 February 2025

In February 2025 Irina Beridze, Executive Program Manager, participated in the virtual meeting of the Egmont Group Technical Assistance and Training Working Group (TATWG) on behalf of the IAP. The main objective of the meeting was to facilitate the TATWG's work in TATWG Strategy priority directions, including fostering cooperation with the Egmont Group Observers for the exchange of expertise when it comes to technical assistance and training.

The IAP's participation in the meeting as an Egmont Group Observer builds on the successful partnership with TATWG in the delivery of a joint webinar 'Enabling the Evidential Use of Intelligence Material' on 05 September 2024. The IAP Executive Programme Manager delivered a presentation on the outcomes of this joint initiative, which increased the knowledge of the webinar attendees of the nature of financial intelligence and the tools for turning intelligence into evidence for use in criminal proceedings. The webinar had further reinforced the need for investigators and prosecutors to work closely together from the start of an investigation, and provided operational examples from Nigeria and the UK relating to the investigation and prosecution of financial crime cases. The session was attended by 400 IAP member prosecutors and representatives of the Egmont Group member Financial Intelligence Units (FIUs) from 127 jurisdictions.

As part of her presentation, the Executive Programme Manager highlighted the role of the IAP as the only worldwide network of prosecutors and reaffirmed IAP's readiness to collaborate with Egmont TATWG, ECOFEL and other potential partners in the development and delivery of professional capacity-building activities for the IAP members.



The IAP General Counsel delivered a keynote address at an international conference in Nepal

26-28 February 2025

The IAP General Counsel participated in an international conference in Kathmandu, Nepal, between 26-28 February 2025, hosted by the Office of the Attorney General of Nepal.

The theme of the conference was "International Conference on Crimes of the Digital Age: Anticipation and Response". She delivered one of the two inaugural keynote addresses on the topic of "Putting victims at the heart of the criminal justice process: Addressing technology-related sexual violence and abuse" and also participated as a panellist in a session on "Cross-border cooperation in combatting technology-facilitated crimes".

The conference brought together delegates from Nepal and from fourteen other countries to discuss topics including technology-facilitated sexual violence, cybersecurity, digital evidence, cryptocurrency, and AI-enabled crimes. The conference enabled participants to hear practical examples of best practice from multiple jurisdictions, as well as to build professional networks with counterparts from within the region and beyond.

The IAP would like to express our sincere thanks to the Attorney General of Nepal for the invitation to attend and participate in this prestigious event.



Delegates of the international conference in Nepal

The IAP participated in the sixth Plenary Meeting of the GlobE Network

May 2025

The IAP General Counsel participated in the Sixth Plenary Meeting of the GlobE (Global Operational Network of Anti-Corruption Law Enforcement Authorities) Network in May, held in Baku, Azerbaijan.

As the IAP has observer status with the GlobE Network, the IAP General Counsel was invited to deliver a presentation outlining the key workstreams and deliverables of the Association, and was able to have constructive discussions with representatives of GlobE about continued collaboration between our two organisations. In addition, she participated in a panel discussion with colleagues from South Korea, Kazakhstan and INTERPOL on "National Procedures and International Cooperation on Rapid Account Freezing in Criminal Cases", and also delivered a presentation in a side-event organised by the StAR Initiative, UNODC, on "Taxing Corruption: How to Strengthen Collaboration with Tax Authorities to Fight Corruption and Tax Crimes".

The IAP would like to extend their thanks to the GlobE Network for the opportunity to participate in the meeting, and to the Prosecutor General's Office of Azerbaijan for their hospitality in supporting the attendance of the IAP in Baku.

The IAP participated in the Nadal Conference

May 2025

From 21 - 23 May 2025, the Secretary-General attended the Nadal Conference in Budapest, Hungary. This is the annual meeting of the Network of Public Prosecutors or equivalent institutions at the Supreme Judicial Courts of the Member States of the European Union. The Office of the Prosecutor General of Hungary was this year's organiser of the 16th edition of this event. To ensure full participation, the event had simultaneous interpretation in English, French, and Hungarian.

The Conference focused on the following three topics:

- 1) Crimes committed in the online sphere
- 2) The digital evolution of justice: challenges and opportunities
- 3) Tackling environmental crimes through domestic, European and international action.

Apart from meeting our colleagues from Europe informally to brief them on the IAP, it was an honour for the Secretary-General to be invited to chair the session on 'tackling environmental crimes'.

In 2026, the Nadal Meeting will be in Brussels, Belgium.

The IAP participated in HoPAC in Kenya

June 2025

The Office of the Director of Public Prosecutions, Kenya, hosted the 23rd Commonwealth Heads of Prosecuting Agencies Conference (HoPAC) in Mombasa in June.

The conference, which had the theme of "Building partnerships through international cooperation in the fight against money laundering, terrorism, terrorism financing and transnational organised crime" was attended by high-level delegates from jurisdictions both within and outside of the Commonwealth, including a number of IAP members and Executive Committee members.

During the conference, the General Counsel participated in a panel on "Asset recovery as a tool for combatting illicit financial flows linked to terrorism and transnational organised crimes". The conference was a great opportunity to share expertise and best practice amongst prosecutors and to build and develop professional networks.

We would like to extend our sincere thanks to the Director of Public Prosecutions of Kenya for extending an invitation to the IAP to participate in this event, and for the generous hospitality that was extended to all delegates in-country.



Delegates of the 23rd HoPAC Meeting in Kenya

The IAP participated in the 4th Forum of Prosecutors General of the Balkan States

October 2025

From October 5–7, 2025, the IAP Secretary-General attended the 4th Forum of Prosecutors General of the Balkan States, hosted by the Office of the Prosecutor General of the Republic of Bulgaria in Sofia. The Forum aims to strengthen cooperation among judicial authorities in the Balkan region. Following Forums in 2019, 2021, and 2022, this year the Republic of Bulgaria hosted the 4th edition.

The two main topics of the Forum were:

- The role of the prosecutor's office in strengthening international and regional cooperation and countering modern forms of cross-border crime
- Contemporary challenges to the investigation and prosecution of crimes. Interaction opportunities within the Balkan region.

The IAP were honoured to be asked to deliver a presentation in the first session on how the IAP makes a contribution to effective cooperation between prosecutors and prosecution services worldwide.

The IAP participated in the inaugural MENA-ARIN meeting

October 2025

Asset Recovery Inter-Agency Networks (ARINs) are informal international or regional networks that bring together law enforcement practitioners operating in the field of asset tracing, freezing, seizure and confiscation. With only a fraction of proceeds of crime recovered globally, ARINs can have an important role in improving the effectiveness of international asset recovery efforts.

The first annual meeting of the recently-established Middle East and North Africa Asset Recovery Interagency Network (MENA-ARIN) took place in Jeddah, Saudi Arabia, from 08-09 October 2025. The meeting was hosted by the permanent Secretariat of the network, the Oversight and Anti-Corruption Authority (NAZAHA) of the Kingdom of Saudi Arabia. The new network aims to strengthen cooperation in the effective recovery of illicit assets among its members. Through the network, MENA countries will endeavour to establish a coordinated and effective approach that strengthens law enforcement mechanisms, enhances channels for information and investigative exchanges, and improves legal and technical aspects of asset recovery within the region.

The meeting was opened by the President of NAZAHA, the Executive Director of UNODC, and representatives from CARIN, MENAFATF and MENA-ARIN. In addition to statements from MENA delegation representatives on the key challenges and notable successes in their respective jurisdictions, delegates also considered how to strengthen global cooperation for effective asset recovery, and analysed international standards for asset recovery mechanisms.

The IAP General Counsel participated in the meeting as a representative of the IAP. The establishment of the MENA-ARIN increases the number of regional asset recovery networks worldwide to nine, collectively encompassing entities from 200 countries and territories. These include law enforcement agencies, investigative bodies, and prosecutors specialising in tracing and recovering illicit funds across all types of crimes, strengthening international efforts to combat corruption and support sustainable development.



The General Counsel at MENA-ARIN

The IAP participates in the 20th Plenary Meeting of the Consultative Council of European Prosecutors (CCPE)

October 2025

The Consultative Council of European Prosecutors (CCPE), established in 2005, is composed of high-level prosecutors of all Member States. One of its main task is to prepare opinions for the Committee of Ministers on issues related to the prosecution service. The CCPE held its 20th plenary meeting on 16-17 October 2025 in Strasbourg, France. The IAP has observer status with the CPPE and the General Counsel attended the meeting in that capacity.

During the meeting, the CCPE adopted Opinion No.20 (2025) on diversity and inclusion within prosecution services. The Opinion was submitted to the Committee of Ministers with a view to Member States being invited to ensure its dissemination as widely as possible among decision-makers in the justice sector. The CCPE also adopted a thematic study on the use of artificial intelligence in the work of prosecution services.

The General Counsel had the opportunity to update the CCPE on the work of the IAP and the latest Annual Conference in Singapore.

The General Counsel also made a significant contribution to the discussion to identify the next Opinion topic, highlighting the need for protections to be place to safeguard the security of prosecutors - both physically and in relation to their mental health and wellbeing. As part of that contribution, she also outlined the work of the IAP's SCPID.

As a result of the discussions, the CCPE decided to proceed with the preparation of Opinion No. 21 (2026) on enabling an effective and independent prosecution service by providing efficient support and safeguards for prosecutors. The Bureau and Working Group of 2026 will prepare a draft Opinion on this topic for adoption at the CCPE's 21st Plenary Meeting in October 2026.

The IAP participated in the 9th Global Conference on Criminal Finances and Cryptoassets

October 2025

The 9th Global Conference on Criminal Finances and Cryptoassets took place on 28–29 October 2025 in hybrid format at the UNODC headquarters in Vienna, Austria. Jointly organised by Europol, UNODC and the Basel Institute on Governance, the event brought together practitioners and experts to advance global efforts to counter criminal use of crypto. The conference supported efforts to manage emerging risks to individuals, businesses and the integrity of financial systems worldwide. It also fostered a trusted community committed to sharing best practices and staying ahead of developments in this rapidly evolving landscape.

The first day, which was open to practitioners from across sectors, included presentations and panel discussions on topics including emerging criminal typologies, policy and regulation, and practical tools and case studies covering public-private cooperation and advanced investigative techniques.

The second day, which was only open to law enforcement and related authorities, focused on case studies and insights from multiple jurisdictions. The IAP General Counsel delivered a full presentation on “Prosecuting crypto-related cases: Key considerations for prosecutors and law enforcement” on day two. The presentation analysed best practice in relation to the admissibility of evidence and the need for a comprehensive multi-agency case strategy in crypto-related cases. It also considered legislative developments in dealing with crypto-assets and the need for early and meaningful international cooperation in such cases.

The IAP visits Tashkent, Uzbekistan

November 2025

The IAP General Counsel visited Tashkent, Uzbekistan, from 24-28 November 2025. For the first three days, she assisted external partners in their delivery of a training workshop to prosecutors from the Law Enforcement Academy of the Republic of Uzbekistan, focusing on mutual legal assistance and extradition.

She then participated on behalf of the IAP in an International Scientific and Practical Conference on “Ensuring the Rule of Law in the Context of Modern Challenges: Problems and Solutions”, held in the latter part of the week. The conference, which was organised by the Law Enforcement Academy, brought together prosecutors and policy makers from across the region for a series of discussions and presentations on upholding the rule of law. As well as participating in the opening session, the General Counsel also delivered a presentation on “Future-focused policing: Enhancing law enforcement training to combat emerging threats”. The presentation made a series of recommendations for enhancing the professional training of law enforcement and prosecutors, including the updating of training curricula, increased collaboration with academia, investment in AI-driven and VR/AR-based training platforms, and proactive support for continuous professional development pathways.



Delegates at the International Scientific and Practical Conference

Workshop with delegates from the Attorney General's Office of Indonesia

December 2025

In December 2025, a delegation from the Attorney General's Office of Indonesia visited the UK. The delegation comprised of prosecutors from within the Special Crime Unit, with responsibility for investigating and prosecuting corruption and money laundering offences.

The General Counsel delivered a presentation on the work of the IAP to the delegates, and then participated in a Q&A session covering multiple topics including the prosecution of corruption offences in the UK, the jury system, and police-prosecutor engagement and case strategy development. The General Counsel would like to thank Rinanto Haribuwono from the AGO for inviting her to participate in the visit and also to thank the delegates for a very lively and engaging afternoon!



Delegates on an inward visit to the UK from the Attorney General's Office of Indonesia

The IAP participates in CoSP

December 2025

The Eleventh session of the Conference of the States Parties to the United Nations Convention against Corruption (CoSP) was held in Doha, Qatar, from 15-19 December 2025. The CoSP is held every two years and serves as the main decision-making body, overseeing the implementation of the Convention, providing policy guidance, promoting international cooperation, and reviewing progress against corruption globally.

This year, the CoSP brought together over 2,000 practitioners, officials, and policy makers from around the world, including from the parties to the UNCAC and from multiple international organisations. The IAP has ECOSOC status with the United Nations and we can therefore apply to attend the CoSP as observers.

The General Counsel attended the event in Qatar and was delighted that, for the first time, the IAP were able to participate in multiple side-events. This engagement is crucial for raising our global profile and to promoting the rights, responsibilities and duties of prosecutors in a worldwide forum.

The General Counsel participated in the following events on behalf of the IAP:

- **United Against Sport Corruption: New Guidance and Shared Actions to Safeguard Sport.** The session was organised by the IOC and UNODC, and included speakers from the IOC, INTERPOL and Sport Integrity Australia. The General Counsel spoke about the challenges in prosecuting bribery and corruption in sport, and also about best practice guidance that can assist prosecutors when seeking to take cases forward to a criminal justice solution.
- **Asset management and cryptoassets.** The session was organised by the StAR Initiative, the International Center for Asset Recovery, the IAP, Nigeria and the OSCE. The IAP General Counsel chaired the session which included the Solicitor-General from Nigeria and speakers from Seychelles, the UK, Romania, and the OSCE. The panel combined input on both “traditional” asset management techniques as well as considering how crimes involving cryptoassets are prosecuted and how such assets are managed.
- **Working together for Change.** The session was organised by GlobE, with whom the IAP hold observer status. The General Counsel participated in a panel discussion with speakers from the World Bank, OECD and Eurojust, chaired by GlobE, outlining the importance of networks in strengthening collaboration in corruption cases and emphasising the need for stronger alignment between international organisations, prosecutorial bodies, and operational networks.
- **Safeguarding prosecutorial independence.** This session was organised by the Basel Institute on Governance, the IAP, and Norway. Panelists, including representatives from the NPA in South Africa, the Norwegian Ministry of Justice, and the Basel Institute discussed the circumstances in which prosecutors are being undermined and ways in which prosecutorial independence – and prosecutors themselves – can be protected. The General Counsel specifically addressed the risks to the physical safety of prosecutors, the impact on wellbeing, and the effect of increased attacks by the media. She outlined the work of the Standing Committee of Prosecutors in Difficulty and promoted the need for governments and prosecution agencies to ensure that the safety of prosecutors is upheld to ensure that they are able to fulfil their functions independently and without fear.



IAP Visits



IAP Visits

The IAP Officials undertook a site visit to Saudi Arabia

May 2025

In May 2025 the IAP General Counsel, Executive Director and Executive Administrative Manager visited Riyadh, Saudi Arabia, for the first formal site visit ahead of the 31st Annual Conference and General Meeting which will be hosted by the Attorney General and the Public Prosecution Office in November 2026.

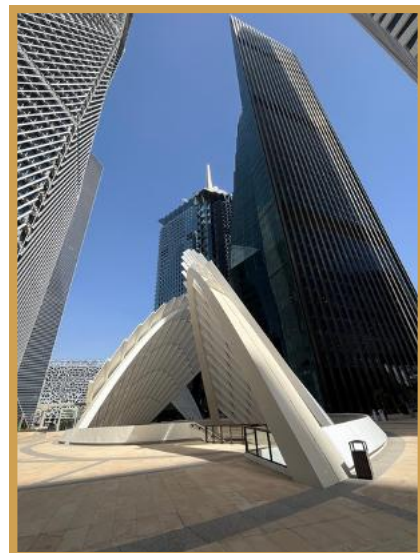
The visit was extremely useful, and included a very productive meeting with the Local Organising Committee to discuss the logistical arrangements and requirements for the meeting. A meeting also took place with the Professional Programme Committee, at which the conference theme and sub-themes were finalised.

In addition, the IAP team were also able to visit potential conference venues, and were delighted to later receive confirmation from the Local Organising Committee that the King Abdulaziz Conference Center has been secured for the conference. The IAP team also viewed a number of potential venues for the social events, as well as a range of suitable hotels.

The IAP would like to thank the Public Prosecution Office for facilitating a very informative and constructive site visit, which launched the preparations for the conference. We are very much looking forward to being back in Riyadh in November, and we hope to see many IAP colleagues there as well!



Riyadh, Saudi Arabia



The final site visit to Singapore

July 2025

The IAP Executive Director and General Counsel visited Singapore in July 2025 for the final site visit ahead of the 30th Annual Conference and General Meeting. The visit was extremely productive and very busy, and included extensive meetings with the Local Organising Committee and the Professional Programme Committee, as well as visits to the majority of the conference sites. The detailed meetings included a minute-by-minute walk-through of the entire conference, and the opportunity to finalise the conference documentation, speakers, photographers brief, liaison officer roles, and other essential arrangements to ensure the smooth-running of the conference.

There was also the opportunity for the IAP team and the Local Organising Committee to enjoy some local food and to build on the already-excellent team ethos ahead of the conference.



The IAP and the LOC in Singapore

Meeting between the IAP and the IAJ

July 2025

In addition to our International Association of Prosecutors, there has also been an International Association of Judges (IAJ/UIM) since 1953. There are some differences between the ambits of the two associations - for example, the IAJ consists of 'associations of judges' in the various member states, while the IAP also has individual prosecutors and national public prosecution services in addition to 'associations of prosecutors'. What we do have in common is our mission to protect the independence of the judiciary, both of judges and prosecutors.

The two associations have maintained good relationships with each other for many years, and we keep each other informed of our meetings. To emphasise this good relationship, the IAP Secretary-General, Roel Dona, travelled to Italy in July to meet his counterpart at the IAJ, Secretary-General Giacomo Oberto. After a warm welcome, they discussed the challenges that lie ahead for international associations and exchanged ideas on how our associations can benefit our members. We can also learn from each other's experiences in many practical areas and both organisations committed to looking at ways to further develop our collaboration.



The IAP Secretary-General and the IAJ Secretary-General

Inward visits



Inward Visits

Visit to the IAP by the People's Procuratorate of Beijing, China

June 2025

On 12 June 2025 the IAP Secretary General, Roel Dona, and the IAP Vice-President, Giorgi Gogadze, were delighted to host a meeting with colleagues from different districts within the People's Procuratorate of Beijing, China. It is always great to meet colleagues from other jurisdictions, and it is amazing to see how prosecutors from around the world share the same passion for their work. The purpose of this visit was to discuss practices related to minors, including treatment of minors, punishment, and also ways of assisting minor victims. Recognising the importance of cooperation in the field of training, the IAP and the SPO exchanged information to consider ways in which the two organisations can continue to work together in this area in the near future.

Visit to the IAP by the Supreme Prosecutors' Office of Chinese Taipei

June 2025

On 17 June the IAP Secretary General, Roel Dona, and IAP Executive Director, Janne Holst Hubner, were pleased to welcome a visit from the Prosecutor General of Chinese Taipei, Hsing Tai Chao, and colleagues from the Supreme Prosecutors' Office. They were very interested to learn about the legal systems in Europe and both delegations learned a lot from each other about our respective judicial systems.

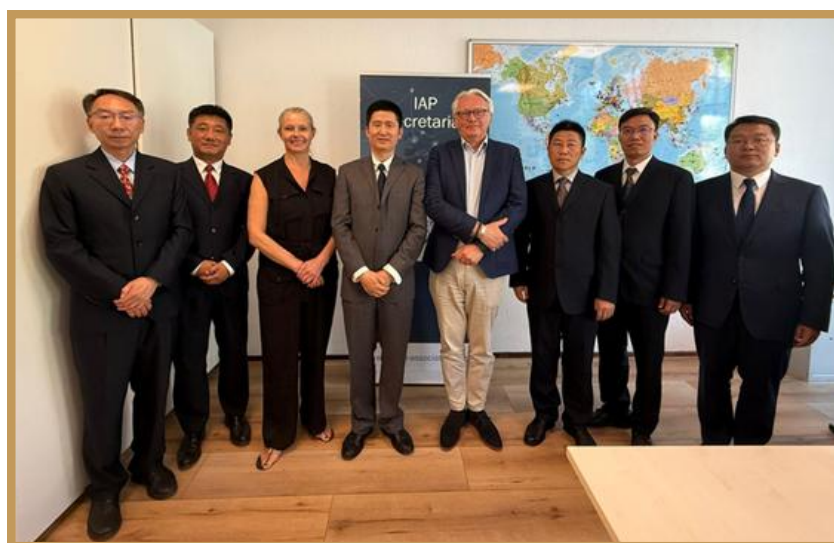


Visit by a delegation from the Supreme Prosecutors' Office

Visit to the IAP by the People's Procuratorate in Tianjin City, China

June 2025

On 18 June 2025 the IAP Secretary General, Roel Dona, and Executive Director, Janne Holst Hubner, welcomed colleagues from the People's Procuratorate in Tianjin city, China, to the IAP's Hague office. Tianjin is one of the biggest cities in China and, apart from being a harbour city, is also an important industrial centre. The IAP and the Chinese delegation spoke about all the programmes that the IAP has to offer and shared experiences and challenges that we both face in our work. The meeting was very fruitful and all attendees are looking forward to meeting again in the near future to further develop our cooperation.



Meeting between the IAP and members of the People's Procuratorate from Tianjin City

The IAP Standards



The IAP Standards

The IAP Standards for Prosecutors, officially called the “Standards for the Professional Responsibility and Statement of the Essential Duties and Rights of Prosecutors”, are at the core of IAP’s existence. Traditionally, at every General Meeting, members are reminded of the IAP Standards and the important aspects that prosecutors should keep at the forefront of their minds when exercising their professional duties. Members are regularly encouraged to act according to these standards and to promote them among their colleagues.

One year after the IAP was established, the General Meeting approved the Objects of the Association, which are written down in Article 2.3 of the Association’s Constitution. One of the most important of these Objects is to “...promote and enhance those standards and principles which are generally recognised internationally as necessary for the proper and independent prosecution of offences”.

A special committee of the Association produced a first draft set of standards for prosecutors in 1998, following which the Executive Committee approved a final version at its Spring meeting in Amsterdam in April 1999. The International Association of Prosecutors’ “Standards for Professional Responsibility and Statement of the Essential Duties and Rights of Prosecutors” were born. Since that time, the Standards have served as an international benchmark for the conduct of individual prosecutors and prosecution services.

The full Standards are on our website [here](#). In summary, the Standards require prosecutors, prosecution services, and governments to act according to the following principles:

1.

Prosecutors have a duty to uphold the honour and dignity of their profession, to always conduct themselves professionally and in accordance with the law and the ethics of their profession, to be consistent, transparent and independent, and to protect the rights of the accused to a fair trial.

Prosecutors should be impartial, objective, and have regard for all relevant circumstances, irrespective of whether they are to the advantage or disadvantage of the suspect.

2.

3.

Prosecutors should perform their duties fairly, consistently, and expeditiously.

Prosecutors should cooperate effectively with national and international colleagues to ensure the fairness and effectiveness of prosecutions.

4.

5.

Prosecutors should be empowered and protected against arbitrary actions by governments. A prosecutor should have a fair chance of advancing their career, and governments should secure the safety of prosecutors and their families.

It is intended that the Standards are not merely a statement but a tool for prosecution services to develop and enforce their own standards. It is for the IAP and its members to make efforts to promote the Standards and their use by prosecutors globally.

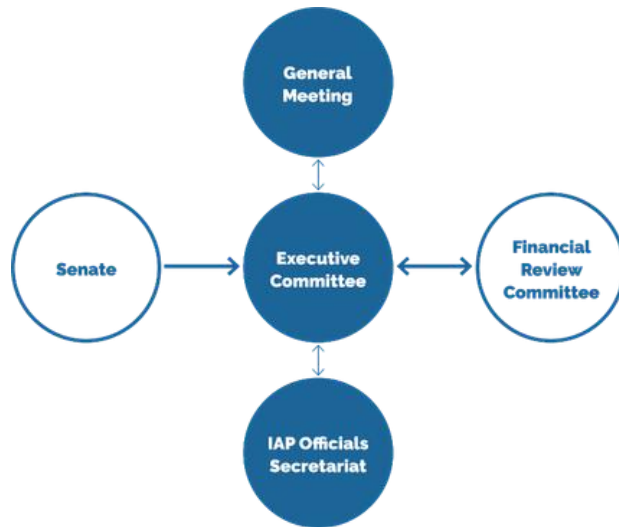
Governance



IAP Operational Structure

General Meeting

The General Meeting takes place annually and is open to all IAP members. The members elect representatives to serve on the Executive Committee. The members can also vote and decide on several other organisational matters.



Executive Committee

The Executive Committee is the strategic governing body of the Association, subject to the authority of the General Meeting, which is the body of supreme authority in the Association. The Association elects a President, up to nine Vice-presidents and up to twenty-one ordinary members. They represent IAP members in all world regions. The Executive Committee appoints the IAP officials, namely the Secretary-General, the General Counsel and the Executive Director of the IAP.

Secretariat and IAP Officials

The Secretariat performs the IAP's day-to-day administrative and professional work. The Secretariat is led by the Secretary-General, who is the chief executive. The Executive Director is responsible for the Association's day-to-day management, including finances, technical support, communication, membership administration, and community outreach. The General Counsel is the principal professional representative of the Association and is responsible for the professional programme and providing legal advice to the Association. These three officials lead the IAP administrative organisation. In 2025, they were assisted an Executive Administration Manager working under the Executive Director, and an Executive Programme Manager working under the General Counsel.

The Senate

The Senate of the Association consists of past Executive Committee members. They elect to join the Senate upon their departure from the Executive Committee and are eligible if, in the opinion of the President and the Executive Committee, they are fit and proper persons of good standing and reputation in the Association. The Senate is an advisory body and executes powers to promote the IAP Objects.

The Financial Review Committee

This Committee safeguards the Association's financial interests and assists the Executive Committee in fulfilling its duty to oversee the Association's financial management, including its financial sustainability. The Committee ensures the highest level of accountability and transparency in the Association's financial administration. It is authorised to oversee Treasury operations to ensure the Association acts per its Constitution, Protocols, governance documents, and established accounting principles.

Report of the General Meeting of the IAP 2025

The IAP President, Juan Bautista Mahiques, chaired the meeting. Roel Dona (Secretary-General), Shenaz Muzaffer (General Counsel) and Janne Holst Hübner (Executive Director), were also on the panel. The meeting took place on 09 September 2025.

1. Opening by the President

The President opened the General Meeting by welcoming members. He also conveyed sincere gratitude to Mr Lucien Wong, Attorney-General of Singapore, and the Attorney-General's Chambers of Singapore for hosting the conference. He reminded members that all meeting material was digitally available and, more importantly, that the General Meeting is the body of supreme authority in the Association.

He then formally declared the meeting open.

2. Adoption of the Rules of Procedure

The Secretary-General informed the General Meeting that it could adopt its own rule of procedure under Article 14.8 of the IAP Constitution. He reminded the Meeting that the proposed Rules of Procedure for the General Meeting ('the Rules') were published on the IAP website according to the applicable rules, and no objections had been received before the start of the Meeting.

The President concluded by stating that the Rules of Procedure were deemed to be adopted and that the Meeting would proceed in accordance with the Rules.

3. Commitment to the IAP Standards and Signing Ceremony (new organisational members)

The Secretary-General reminded the General Meeting of the IAP Standards and their fundamental importance to the role of prosecutors, before encouraging members to promote the IAP Standards among their colleagues.

New organisational members were then invited to sign Certificates of Commitment to demonstrate their commitment to upholding and promoting the IAP Standards. The Certificates of Commitment were signed by the Public Prosecution Service of the Sultanate of Oman and by the Ontario Crown Attorneys' Association.

4. Adoption of the minutes from the previous meeting (Baku 2024)

No objections to the minutes from the 29th General Meeting held in Baku, Azerbaijan, in October 2024 were raised, and so the minutes were therefore adopted by the General Meeting.

5. Annual Report 2024

The President and the Secretary-General delivered a comprehensive overview of the key highlights from the Annual Report 2024. The Secretary-General drew particular attention to the Prosecutors in Difficulty Programme and the IAP Granting Programme. He also highlighted the membership benefits of the IAP as explained in the Annual Report, and provided details of the IAP award winners.

The General Counsel provided an overview of the IAP conferences that took place in 2024 in Baku, Azerbaijan (September 2024), Malta (November 2024) and Hong Kong (November 2024), and of the 3rd Asia-Pacific Regional Workshop that took place in South Korea in December 2024.

The General Counsel also outlined the key outputs of the IAP professional programme, including the delivery of twenty webinars in 2024 and the relaunching of the IAP Cybercrime Specialist Network.

6. Working Programme of the Association

The Secretary-General and the General Counsel provided the General Meeting with a status update on the Association's projects and priority areas. The Secretary-General highlighted that strengthening the IAP would be the main priority for the coming period. He noted that while the IAP's global activities and visibility had grown significantly, the internal capacity and staffing remained limited. He emphasised that reinforcing the Association's foundation would therefore be his central focus area in the coming months. He underscored that prosecutors around the world need a strong and reliable IAP - one that defends its core standards, upholds the central duties and rights of prosecutors, and speaks out decisively when prosecutors face threats or professional challenges.

The Secretary-General also outlined that the awards programme/ceremonies would take on increased importance in the coming years, serving as a means to recognise and highlight the work of prosecutors worldwide. In addition, he stressed that the IAP Standing Committee for Prosecutors in Difficulty would play a more prominent role. He noted that, as crime grows more complex, it is essential for the IAP to demonstrate its commitment to valuing prosecutors' work and safeguarding their well-being.

The General Counsel provided an overview of key developments. She began by highlighting the IAP's ongoing webinar series, noting that the IAP continues to deliver two webinars per month for its membership. These sessions are typically organised in partnership with other organisations in the criminal justice sector, as well as with IAP organisational and individual members. Topics covered so far in 2025 include police corruption, cybercrime, cryptocurrency and universal jurisdiction. Additional webinars are scheduled for the remainder of the year, addressing issues such as the protection of cultural property, INTERPOL, and human trafficking.

She reminded attendees that the webinars are open to all IAP members and encouraged those not receiving notifications about the webinars to connect with their organisational contact point for the IAP.

The General Counsel then highlighted the Association's recent collaboration with UNESCO on the development of Guidelines for Prosecutors on Digital Evidence Collection in compliance with International Standards on Freedom of Expression and Privacy. She explained that the guidelines address best practices, legal safeguards, and practical challenges relating to cross-border digital data handling. She noted that Guidelines are available for free via the UNESCO or IAP website, and a second webinar focused on the practical application of the Guidelines was scheduled for 07 October.

The General Counsel then presented a third key highlight, the 10th IAP Eastern Europe and Central Asia Regional Conference, held in June 2025 in Ulaanbaatar, Mongolia, hosted by the Prosecutor General of Mongolia, Jargalsaikhan Banzragch. She reported that the conference was attended by ninety-nine prosecutors and criminal justice professionals from twenty-six countries to address the theme 'The evolving role of the prosecutor - challenges and best practice in tackling cybercrime.' Participants exchanged expertise on a range of pressing issues, including the misuse of social media by criminal actors, emerging trends in human trafficking, and new approaches to combating cybercrime against children. She further noted that the IAP delivered a dedicated workshop for approximately six hundred Mongolian prosecutors, focused on the IAP Standards and effective practices in the investigation and prosecution of corruption cases. She emphasised that the event had coincided with two significant milestones: the 30th anniversary of the IAP on 06 June, and the 95th anniversary of the Prosecutor General's Office of Mongolia. She expressed the IAP's honour and appreciation in celebrating both occasions jointly.

The General Counsel also acknowledged ongoing collaborations and workstreams, many of which had been presented earlier in the week, with further updates regularly shared through IAP newsletters. She then called for greater member engagement, encouraging prosecutors to contribute as speakers for upcoming webinars.

In closing, she extended special thanks to Irina Beridze, the IAP Executive Programme Manager, recognising her central role in managing and delivering the IAP webinar series.

She highlighted that Irina now hosts the webinars and oversees all related logistical planning, coordination, and follow-up, and stated that this programme would not be possible without her dedication and commitment. She expressed sincere appreciation for her sustained efforts throughout 2025.

The Executive Director announced the opening of the IAP's new Latin America office in Buenos Aires, describing it as an important milestone for the Association. She noted that the Buenos Aires team had played a critical role in supporting the IAP's daily operations, including the full translation of the website into Spanish, the development and design of the Spanish web platform, and the creation of the associated online systems. The Executive Director expressed deep appreciation for their contribution, adding that the team had also led the development of the IAP's new visual identity, including updated branding, graphic design, and official branding guidelines. Emphasising the significance of their work, she invited team members Martina, Belén, and Cecilia to stand and receive recognition from the audience.

The Executive Director then provided an update on IAP's digital modernisation efforts underway since 2002, including the development of the new membership management system, updated software infrastructure, and, most notably, the Prosecutors' International Cooperation Platform (PICP).

She acknowledged that following the launch of the new website in March, the IAP had encountered technical challenges. To address them, a dedicated troubleshooting session was held in Sarajevo in cooperation with the local prosecution service, during which the development team was tasked with presenting and resolving outstanding system issues. She confirmed that the main technical problems had now been resolved and that the system is currently operating at approximately 95% functionality, with all core features now available for member use. She then outlined key aspects of the PICP platform for the meeting participants.

The Executive Director extended special thanks to Benn van Alphen and Jacob Holst for their crucial support in finalising the PICP system.

7. Financial statements 2024

The Secretary-General gave a brief update on the finances of the Association, including details of the income and outgoings, with particular reference to the software development project.

He outlined key points from both the revenue and expenditure sides: on the revenue side, he reported that income from both IAP individual and organisational memberships had slightly exceeded projections. Also, the adjusted 2024 operational budget had included an estimated €55,000 in conference levy income, based on an average of 500 participants at the annual conference in Baku and two regional conferences. Total income for 2024 reached €592,000, resulting in a surplus of €32,000 above budget.

On the expenditure side, the Secretary-General confirmed that costs remained broadly in line with forecasts. Secretariat travel expenditure was €2,000 below budget, while overall travel and representation costs amounted to €53,000, significantly lower than anticipated. This reduction was attributed primarily to a decrease in staff numbers. IT and software development costs were €24,000 lower than budgeted, as the final payment to the software developer had been deferred to 2025.

The Secretary-General further highlighted progress in strengthening the Association's financial stability. He recalled that at the end of 2023, the IAP's working capital had been identified as limited, and that increasing reserves had therefore been a core priority for 2024. He confirmed that the financial position had improved considerably, with working capital rising from €109,000 to €260,000 by the end of 2024.

He explained that the financial statements had been formally reviewed by the IAP Financial Review Committee, an officially mandated body appointed by the General Meeting. Based on the Committee's findings, the Stichting Board and the Executive Committee had both agreed with the 2024 financial report at the most recent Executive Committee meeting.

8. Composition of IAP Committees

The Secretary-General presented the candidates for election to the Executive Committee as detailed below:

Candidate for President:

1. **Juan Bautista Mahiques**, Attorney-General of the Autonomous City of Buenos Aires, Argentina (for a 2nd term).

The Secretary-General advised the members that the IAP membership had been invited to submit nominations for the presidency, and no alternative nominations had been received. Accordingly, in the absence of other candidates, and in accordance with the Constitution, Juan Bautista Mahiques was deemed re-elected unopposed. The General Meeting welcomed his re-election.

Juan Bautista Mahiques thanked the membership for their support and reaffirmed his commitment to advancing the goals of the Association. He also presented a video outlining his vision for the development of the IAP for 2026–2028.

Candidates for Vice-President:

1. **Sally Dowling SC**, Director of Public Prosecutions, NSW, Australia (1st term)
2. **Giorgi Gogadze** - Deputy Chief Prosecutor / National Member of Eurojust, Georgia (2nd term)
3. **Kate Matthews** - President, Canadian Association of Crown Counsels (1st term)
4. **Tong Jianming** - First Deputy Prosecutor General, People's Republic of China (2nd term)

The Secretary-General confirmed that no alternative nominations had been received from the membership pursuant to Article 8.6 A of the Constitution. Therefore, the above candidates nominated by the Executive Committee were deemed to be elected.

Candidates for Ordinary Membership:

1. **Abdualziz Fahad Alqorouny** - Prosecutor, Kingdom of Saudi Arabia (2nd term)
2. **Tsz King Chang** - Prosecutor General, Macao SAR, PRC (1st term)
3. **Cindy Clarke** - Director of Public Prosecutions, Bermuda (1st term)
4. **George Dolhai** - Director of Public Prosecutions & Deputy Attorney General, Canada (1st term)
5. **Jeanette Manning** - Director, NAGTRI, USA (2nd term)
6. **Catherine Pierse** - Director of Public Prosecutions, Ireland (2nd term)
7. **Anna Vardapetyan** - Prosecutor General, Armenia (1st term)

The Secretary-General confirmed that no alternative nominations had been received from the membership pursuant to Article 8.6 A of the Constitution. Therefore, the above candidates nominated by the Executive Committee were deemed to be elected.

Election of Supernumerary Member

The Secretary-General explained that Article 8.12 of the Constitution permits the nomination of a representative from an affiliated regional or professional prosecutorial organisation as a Supernumerary Member, and that the Executive Committee had submitted the nomination of Renson M. Ingonga, Director of Public Prosecutions, Kenya, in his capacity as President of the African Prosecutors Association, for election as a supernumerary member of the Executive Committee.

The Secretary-General invited objections from the floor. No objections were raised. Renson Ingonga was declared elected as a supernumerary member.

Election of a candidate for a vacancy at the Financial Review Committee (FRC)

The Secretary-General briefed the meeting on the main functions of the FRC and underscored the importance of the Committee's work.

He clarified that FRC, including its Chair, consists of at least four members of the Executive Committee, the Senate, or members as defined by Article 19 of the Constitution. Members are nominated by the Executive Committee and appointed by the General Meeting and serve for a term of three years, with eligibility for re-appointment.

He stated that the Secretariat was pleased to announce the nomination of Josip Cule, Deputy Prosecutor General of Croatia and National Member of Eurojust for Croatia, for appointment as an ordinary member of the FRC.

No concerns or objections were raised, and no additional nominations were received from the membership. Accordingly, Josip Cule was declared elected.

9. The 2nd IAP Awards Ceremony

The Secretary General noted that the IAP is an Association that thrives through the active engagement of its members. He recalled that the IAP Awards programme was established to recognise distinguished individuals, organisations and agencies whose work advances the objectives of the IAP.

Certificates of Merit were awarded to the following members:

1. **Jacques Rayroud**, Switzerland, in recognition of his long-standing commitment to the rule of law and his invaluable support to the IAP Secretariat over many years. His assistance in engaging Francophone speakers for IAP conferences and translating key materials into French significantly strengthened the Association's outreach and promoted wider participation in IAP activities. The award was presented as a token of appreciation for his role in connecting the IAP with its Francophone membership.
2. **Kamran Aliyev**, Prosecutor General of the Republic of Azerbaijan, in recognition of hosting the 29th IAP Annual Conference and General Meeting in 2024.
3. **The Office of the Attorney General of Malta** for hosting the 19th IAP European Regional Conference in November 2024. The certificate was presented to Victoria Buttigieg, Attorney General of Malta.
4. **The Hong Kong Department of Justice** for hosting the 11th IAP Asia and Pacific Regional Conference in November 2024. The certificate was received by Maggie Yang, Director of Public Prosecutions.
5. **The Prosecutor General's Office of Mongolia** for hosting the 10th IAP Eastern Europe and Central Asia Regional Conference in June 2024. The certificate was received by Jargalsaikhan Banzragch, Prosecutor General of Mongolia.
6. **The Attorney General's Office of the Autonomous City of Buenos Aires**, in recognition of hosting the Executive Committee meeting in the Autonomous City of Buenos Aires, Argentina. The certificate was received by Martina Pikielny, Director of International Relations.

The Secretary General further acknowledged that a number of Executive Committee members had stepped down during the year, following many years of dedicated service to the IAP. In recognition of their significant contribution, Certificates of Merit were presented to Lloyd Babb, Kathleen Roussel, Bruce Swartz, Ip Son Sang, Woo Jung Shim, and Djama Souleiman Ali.

10. Future conferences and meetings

The President gave the floor to the IAP Officials to give a brief update on the conferences scheduled for the remaining part of 2025 and 2026.

31st Annual Conference and General Meeting

The 2026 IAP Annual Conference and General Meeting will be hosted in Saudi Arabia. The conference theme will be 'The criminal justice system in the age of artificial intelligence: opportunities, challenges and global applications.' The professional programme will include plenary sessions and workshops addressing the opportunities and challenges presented by AI in criminal justice systems, as well as sessions promoting the exchange of ideas, best practices, and innovative approaches to the use of AI by prosecutorial agencies. The discussions will also address how criminal actors are exploiting AI, and how prosecutors and law enforcement agencies can harness AI to strengthen investigations and improve efficiency. Further details will be circulated in due course, and the Call for Speakers will be launched in the first quarter of 2026.

The Executive Director underlined that an announcement on the selected host for the 2027 Annual Conference is expected within the coming months. Preparatory discussions are already underway for the 2028 and 2029 Annual Conferences.

The 7th IAP Regional Conference for North America and the Caribbean, Cayman Islands, 09–12 November 2025

The conference will be hosted by Simon Davis, Director of Public Prosecutions. The theme is 'Emerging crime trends in the Caribbean: closer collaboration and mutual legal assistance'. The Call for Speakers is open until 19 September, with plenary topics including organised crime (drugs and firearms); asset recovery and confiscation; trafficking in persons; domestic violence and cultural considerations; legal education and training; and disclosure in the digital age. Although regional in focus, participation is open to IAP members globally, as the topics are of broad international relevance.

The 12th IAP Asia-Pacific Regional Conference, New Delhi, India, 13–15 March 2026

The conference will be hosted by the All India Prosecutors Association. The professional programme is under development and is expected to focus on prosecutorial responses to illegal immigration and cross-border crime, including digital identification, biometrics and forensics, multi-agency coordination and overlapping jurisdictions. Further details and the Call for Speakers will be issued later in the year.

The Executive Director also reported that the Executive Committee had approved a bid from Qatar to host an IAP conference in Doha, with further updates to follow. She further informed the meeting that discussions regarding potential future conference hosts are ongoing with the following authorities:

- Director of Public Prosecutions, Bermuda
- Prosecutor General's Office, Kenya
- Director of Public Prosecutions, Ethiopia
- Director of Public Prosecutions, Mauritius
- Attorney General's Office, Nepal
- Director of Public Prosecutions, Zambia
- Director of Public Prosecutions, Sydney, Australia
- Prosecutor General's Office, Lithuania

11. Closing remarks

The President thanked all members for their participation in the General Meeting. The General Meeting was then declared closed.

59th Executive Committee Meeting Report

Buenos Aires, Argentina, 07-09 April 2025

1. Introduction

The President, Juan Bautista Mahiques, opened the 59th Executive Committee Meeting by warmly welcoming all participants to Buenos Aires. He extended a special welcome to two distinguished guests attending the opening session: Mr. Jorge Macri, Mayor (Chief of Government) of the Autonomous City of Buenos Aires, and Mr. Gabino Mario Tapia, Minister of Justice of the City of Buenos Aires.

The President welcomed the newly elected Executive Committee members who joined the Committee during the 29th General Meeting in Baku: Renato Finocchi Ghersi (Italy), Grace Ononiwu CBE (England and Wales), and Laureline Peyrefitte (France). He also welcomed two observers at the meeting: James Hamilton (Chair of the Senate) and Renson Ingonga (President of the African Prosecutors Association).

2. Apologies

Apologies were noted from twelve Executive Committee members.

3. Formal adoption of the minutes of the 58th Executive Committee meeting

The minutes of the 58th Executive Committee meeting, held in Baku, Azerbaijan, in September 2024, were adopted as an accurate record of that meeting (save for one minor amendment which was corrected).

4. Composition of IAP Committees

Executive Committee

The Executive Director introduced the item on the composition of the Executive Committee, beginning with a reflection on the "two-term policy," commonly referred to as the Kampala Agreement.

The Executive Committee was reminded that under Article 8.3 of the IAP Constitution, members are appointed in a personal capacity for a three-year term, with eligibility for reappointment. The two-term policy, introduced in 2006, aimed to prevent stagnation and ensure rotation within the Executive Committee by limiting members to two terms per role.

Following a recent email consultation, the Secretariat noted a divergence in views regarding the continued utility of the two-term policy. In light of this, the issue was placed on the agenda to allow members to reflect and consider any refinements—particularly the meaning and application of the "exceptional circumstances" clause that allows a waiver of the limit.

Following a substantial discussions, the Executive Committee reaffirmed the two-term policy as the standard framework, while recognising the need to refine the definition of "exceptional circumstances" and/or the criteria under which the policy may be waived.

It was agreed that the the General Counsel will prepare a short paper setting out a range of options relating to the two-term rule, which will be circulated to the Committee for digital consultation and possible adoption by electronic vote.

Election of the President

The Executive Committee was informed that the current President, Juan Bautista Mahiques, had expressed an interest in standing for a second term. In accordance with procedure, he was invited to the floor to present his vision for the continued development of the Association. He emphasised his commitment to deepening institutional resilience, enhancing member engagement, particularly in underrepresented regions, and expanding the Association's relevance in a rapidly evolving prosecutorial landscape.

Following his remarks, the Executive Committee proceeded to a vote. The outcome was as follows: eighteen votes in favour and one abstention. His candidacy will be formally submitted to the General Meeting in Singapore, September 2025, for approval by the membership.

Election of Vice-Presidents

The Executive Committee endorsed the nomination of Giorgi Gogadze, Tong Jianming, Sally Dowling, and Kate Matthews for Vice-President positions. These candidates will be submitted to the General Meeting in Singapore, September 2025, for election in accordance with Article 11.2 of the IAP Constitution.

Election of Ordinary Members

Following two rounds of voting, the Executive Committee endorsed the following candidates for the eight Ordinary Member positions on the Executive Committee: Catherine Pierse (Ireland), Anna Vardapetyan (Armenia), Cindy Clarke (Bermuda), Jeanette Manning (USA), Chang Soo Lee (Republic of Korea), Abdulaziz Alqorouny (Saudi Arabia), George Dolhai (Canada), and the reserved candidate (Macao SAR).

Their nominations will be submitted to the General Meeting in Singapore, September 2025, for formal approval in accordance with Article 8.6 of the IAP Constitution.

Election of a Supernumerary Member

The Executive Director reminded the Committee that, in accordance with Article 8.12 and Annex 5 of the IAP Constitution, the Executive Committee may enter into arrangements with prosecutorial organisations linked by regional, cultural, linguistic, or other affiliations, allowing them to nominate a representative as a supernumerary member of the Executive Committee. Such appointments are subject to approval by the General Meeting of the Association.

The Executive Committee had previously agreed—during its 58th meeting in Baku—to grant supernumerary membership to the African Prosecutors Association (APA), subject to final approval by the General Meeting in Singapore in September 2025. In the meantime, the Executive Committee invited Renson Ingonga, President of APA, to attend both the Buenos Aires and Singapore Executive Committee meetings in an observer capacity without voting rights.

The Executive Committee confirmed its endorsement of Renson Ingonga, President of the African Prosecutors Association, as a supernumerary member of the Executive Committee under Article 8.12 of the IAP Constitution. The nomination will be presented to the General Meeting in Singapore in September 2025 for final approval by the membership.

SG's Reflection on the New SCPID Policy and Terms of Reference

Following the 2024 Baku meeting, the SCPID was restructured as a decision-making committee. It now reports its conclusions to the President and Secretariat, and under the new policy, only public statements require prior approval from the Executive Committee. The Secretary-General has raised questions about accountability, particularly in politically sensitive cases, as a result of this change, and has also queried whether the committee may act or sign letters on behalf of the Association.

The Executive Committee agreed to re-visit the Terms of Reference to ensure clearer division of authority and procedural guidance. The Secretary-General was tasked with preparing a proposal to clarify roles and approval processes, which will be shared for consultation and digital voting.

Terms of Appointment of Members Assigned to Committees with New Policies

The Secretary-General briefed the Executive Committee on the harmonisation of appointment terms across IAP committees, following the approval of new policies in Baku 2024. While existing appointments made under the previous protocols will remain valid until the expiry of the current term, all future appointments and reappointments will follow the new unified Terms of Reference. The updated policies also lifted earlier restrictions on reappointment. The Executive Committee noted the alignment of terms and agreed that all future (re)appointments will be made under the new frameworks. No objections were raised, and no further action was required.

The IAP Awards and Decorations Sub-Committee

The Executive Committee confirmed Nayef Mahmood's appointment as Chair and reappointed Jeanette Manning and Angel Valencia Vásquez as members. No objections were raised and the appointments were approved.

The Complaints Committee

The Secretary-General informed the Executive Committee that this item could be skipped, as all three current members of the Complaint Committee have terms expiring next year. No action required at this time.

The Financial Review Committee

The Secretary-General noted that the Financial Review Committee (FRC) is a committee of the Association, and appointments must therefore be approved by the General Meeting. The Executive Committee noted the upcoming vacancy and agreed to approach Runar Torgersen about reappointment.

The Granting Programme Sub-Committee

The Secretary-General confirmed that under the new Terms of Reference, reappointment is permitted. Jane Abodo expressed an interest in continuing on the sub-committee. There were no objections to her reappointment. A brief discussion followed on whether to reinstate the former one-term-only rule (used to avoid conflicts of interest), but the Executive Committee agreed to leave the current policy unchanged.

The Regional Office Sub-Committee

The Secretary-General clarified that it had been agreed between Gerhard Jarosch and immediate past-president Cheol-Kyu Hwang that Gerhard Jarosch will remain as Chair of the Regional Office Sub-Committee until the establishment of the Regional Office in Latin America is formally published and activated. Following this, Gerhard Jarosch will step down, and Cheol-Kyu Hwang will assume the role of sole chair.

The Leadership Planning Sub-Committee

Under the new Terms of Reference, the sub-committee will consist of at least five members, three of whom must be members of the Executive Committee. Jane Abodo, Chris Toth, Gerhard Jarosch, Kathleen Roussel, Juan Bautista Mahiques, and Kate Matthews were appointed to the sub-committee. The composition meets the structural requirements under the new Terms of Reference.

5. IAP Awards

The Secretary-General recalled that during the Executive Committee meeting in Baku, a proposal was approved to redesign the Award Ceremony to allow for greater involvement of both the President and the Chair of the Awards Committee. The new format was already applied during the General Meeting in Baku and will again be followed in Singapore. At the request of the Executive Committee, the approved procedure has now been formalised as an annex to the Awards Policy.

Following a discussion, the Executive Committee agreed to follow the advice of the Awards Sub-Committee and to nominate the following two candidates for the Prosecutor of the Year Award:

- Jagganaden (Nataraj) Muneesamy (Mauritius)
- Diego Luciani (Argentina)

and the following three candidates for Special Achievement Awards:

- Dr Ali Al Shwaikh (Bahrain)
- Melissa Palepu (USA)
- Yang Yi-yun (Chinese Taipei).

6. Report on the activities of the Bureau of the Secretary-General

Visions and goals of the Secretary-General

The Secretary-General outlined the strategic focus areas for the coming period, emphasising the need to strengthen the Association's impact. He reiterated the continued value of in-person conferences in building durable professional relationships and highlighted the IAP's unique ability to convene global participation. While digital communication and online training are growing, in-person connections remain foundational.

He stressed the importance of collaborating with other organisations in the field of training, leveraging the IAP's global network to expand impact. Advocacy for prosecutors remains a core mission, particularly as political, economic, or security pressures increasingly threaten prosecutorial independence. The Secretary-General underscored the importance of enhancing the IAP's advocacy role globally.

On the operational front, the Secretary-General noted the importance of ensuring financial stability and supporting Secretariat functions with strategic human resources planning.

Annual Report 2024

The Secretary-General reminded the Executive Committee that the Secretariat is now operating with only half the staff that it had in previous years, creating ongoing pressure on internal capacity. In the absence of a dedicated Communications Manager, concerns were again raised about the General Counsel taking on tasks such as drafting and formatting the Annual Report, diverting her from core legal and policy responsibilities.

The Secretary-General expressed appreciation for the exceptional efforts of the General Counsel, Shenaz Muzaffer, who single-handedly prepared last year's report.

The Executive Committee took note of the Secretariat's staffing limitations and reaffirmed the importance of enabling the General Counsel to focus on her core responsibilities. The Secretariat will begin drafting the 2025 Annual Report after the Buenos Aires meeting, with contributions invited from across the membership. It was agreed that the Secretary-General will propose a sustainable solution for the drafting of the 2025 Annual Report.

IAP newsletters and special bulletins

The General Counsel reported that she continues to draft articles and oversee both content and layout of the IAP Newsletter in the absence of a dedicated communications officer. The Executive Committee reaffirmed the importance of reducing non-core responsibilities for the General Counsel and acknowledged the continuing need for voluntary contributions to the newsletter.

Update on declined complaints and pending cases

The Secretary-General provided an update on the handling of complaints, including those declined and those still pending. He referred to the Baku action point, which called for two improvements: i) the Executive Committee should be kept informed of developments in specific cases, such as the pending ICC matter, and ii) the format of the complaints list should be revised to clearly highlight cases requiring the Executive Committee's particular attention.

The Secretary-General confirmed that these actions remain in progress and reiterated the Secretariat's commitment to improving the clarity and prioritisation of complaint reporting.

IAP Granting Programme 2025

The Secretary-General informed the Executive Committee that preparations for the 2025 Granting Programme are underway. The deadline for applications is set for 11 April, and new applications continue to arrive on a regular basis. As in previous years, the Secretariat will compile an overview of all submissions and present it to the Granting Programme Sub-Committee for review.

The Secretary-General noted that a report from last year's grantees—submitted as part of their reporting obligations—was included in the meeting package.

Succession planning and staff situation

The Secretary-General raised the importance of ensuring leadership continuity within the Secretariat and highlighted the risks posed by multiple leadership terms ending concurrently. He noted that his own term, along with those of the General Counsel and Benn van Alphen—the Secretariat's core administrative staff member—will conclude at the end of 2026. Additionally, Janne Holst Hubner has indicated her intention to gradually reduce her working hours within the next five years. The Secretary-General emphasised that overlapping transitions could compromise institutional memory, disrupt ongoing work, and undermine operational stability. To mitigate these risks, he recommended a staggered approach to leadership succession.

He further underlined the need to develop a strategic human resources policy to support long-term staffing and leadership planning. The Leadership Planning Sub-Committee will play a key role in this process.

The Executive Committee acknowledged the importance of proactive succession planning and expressed support for the development of a long-term human resources strategy for the Secretariat.

Network expansion and membership situation

The Executive Director reported that two new organisational members had joined the IAP since the last meeting: the Law Officers Department of Jersey and the Public Prosecutions of the Sultanate of Oman.

The Executive Director clarified that, under Article 3.3 of the IAP Constitution, the Executive Committee may suspend the membership of any organisational member that is two years in arrears in the payment of annual dues. A list of organisations currently eligible for suspension was presented, including the Prosecutor General's Office of Belarus and the Belarusian Public Association.

The Executive Director reminded the Executive Committee that in previous years, the IAP had postponed the Belarusian membership fees due to the challenges they faced in transferring payments through international platforms, citing war-related sanctions and financial restrictions. However, as these issues remain unresolved and no alternative arrangements have been established, the Executive Committee was asked to authorise suspension.

The Executive Committee also reviewed a formal request submitted by the Prosecutor General's Office of Ukraine, included in the meeting package, seeking a renewal of the waiver of membership dues due to the ongoing war. The request was supported by the Secretariat and brought forward for decision under Article 5.3, which allows the Executive Committee, in exceptional circumstances, to waive dues in whole or in part.

It was agreed to waive the membership fee for the Prosecutor General's Office of Ukraine for the fourth consecutive year, in response to their formal request and the continued exceptional circumstances arising from the war. It was further agreed that, despite previous postponements, the Prosecutor General's Office and Association of Prosecutors of Belarus will now be subject to suspension, as no payment has been received and the cited transfer difficulties remain unresolved.

Update on software status, website launch, and rebranding initiatives

The Executive Director updated the Meeting on the status of the new IAP software platform. Despite ongoing engagement with the developers, the system still operates with a number of bugs and is missing key functionalities. This continues to prevent the Secretariat from launching the platform more publicly and with the kind of visibility originally planned.

Alongside the software rollout, the Executive Director also shared progress on the wider rebranding and communications effort linked to the launch of the Prosecutors International Cooperation Platform (PICP). Work includes:

- Refreshed design and content across all IAP publications
- Consistent communication style across official correspondence and reports
- Establishing more user-friendly and easy maneuverable archives
- Regularly updating the main IAP website and Specialist Network pages
- Developing and maintaining multilingual websites and membership application systems in Spanish, French, Russian, Arabic, and Chinese
- Collecting testimonials to support recruitment and enhance member engagement
- Strengthening the IAP's presence on social media, particularly via LinkedIn
- Modernising the quarterly newsletter format and introduced more frequent Special Bulletins.

7. Professional working programme

The General Counsel provided an overview of the professional working programme, which comprises of six distinct workstreams, namely the Specialist Networks, Prosecutors International Cooperation Platform, Global Training Academy, existing partnerships, new potential partnerships, and the professional programme at conferences. The main aim of the professional programme is to increase the operational effectiveness of the IAP for the benefit of members.

The General Counsel reminded the Executive Committee that, following discussion in Macao, it was agreed that the IAP would focus on those networks which are functioning to varying extents – NMP, Associations, Cybercrime, Economic Crime and Asset Recovery (to a lesser extent). She confirmed that the role of facilitators for the Cybercrime Specialist Network has now been taken on by three prosecutors from the cybercrime unit at the Dutch Prosecution Service, who are being extremely proactive with their outreach.

The General Counsel confirmed that she is in regular contact with the facilitators of the NMP and the Associations SNS, and that the IAP are also grateful to Azerbaijan who continue to host the Economic Crime and Asset Recovery Specialist Network Session at the Annual Conference. The ultimate aim is to try and reinvigorate the other networks, but it is very dependent on the assistance of members.

The General Counsel confirmed that the IAP is now delivering two webinars per month, every month, for IAP members. Attendance numbers are steadily growing, with up to 500 people registering for each webinar and approximately 200-350 members attending per webinar.

The General Counsel explained that, whilst she is still responsible for reaching out to potential contributors and determining the content of the webinars, Irina now leads on the practicalities and hosting each webinar. The General Counsel expressed her thanks to Irina for her excellent work in facilitating the webinars and for all of the pre-preparation that she undertakes to ensure that they run so smoothly.

The General Counsel provided details of the confirmed webinars for the remainder of 2025.

The General Counsel invited Executive Committee members to actively put forward potential speakers for webinars and themes for webinars.

The General Counsel provided an update on the successful IAP Asia-Pacific Workshop, organised by the Supreme Prosecutors' Office of the Republic of Korea, which took place in December 2024. The workshop included sessions on narcotics, cybercrime, international cooperation, concept of prosecutorial independence and supervisory/directive powers regarding investigations, cryptocurrency, and romance scams. In total, sixteen delegates from fifteen IAP member organisations attended, as did the General Counsel.

The General Counsel provided updates on ongoing partner projects with UNESCO in relation to the development of guidelines on digital evidence collection, with UNESCO in relation to the prosecution of crimes against journalists, Wildlife Justice Commission, the Egmont Group of FIUs, and other criminal justice organisations.

The General Counsel then provided an update regarding the conferences that occurred in 2024. Heydar Mammadov provided a brief report from the Annual Conference in Azerbaijan, underscoring the high level of attendance, the very broad geographical spread of attendees, and the extremely successful (and enjoyable) networking opportunities that took place.

The General Counsel also highlighted the Regional Conferences in Malta and Hong Kong. She informed the Executive Committee that the IAP had delivered training sessions for local prosecutors at both conferences – in Malta, the training was delivered by the IAP, Ireland and England on dealing with vulnerable victims and witnesses and ethical considerations in prosecuting financial crime, and in Hong Kong it was delivered by the IAP, PNG and Australia on dealing with vulnerable witnesses and trauma-informed advocacy.

The General Counsel also updated the Executive Committee that, immediately after the Buenos Aires meeting, she would be going to Chile and, as part of that visit, would be delivering a training session for local prosecutors on the independence of prosecutors, IAP Standards, and mental wellbeing of prosecutors

8. Review of IAP Constitution and Protocols

The General Counsel confirmed that, following the implementation of the minor amendments that were discussed in Baku, all IAP policies had now been uploaded to the IAP website, save for the Executive Committee Protocol which had still not been finalised. It was agreed that all policies would come into effect in September 2024. Further discussions took place regarding some outstanding changes to the Executive Committee Protocol and it was agreed that the General Counsel would draft a short paper with some proposals for consideration by the Executive Committee.

The General Counsel informed the Executive Committee that she had prepared the first draft of the revised IAP Constitution, which was in the meeting package along with an explanatory note. She suggested that, as a next step, a review group was established to work through the proposed amendments and to develop some preliminary views on the more substantive changes, which could then be discussed further in Singapore. Michael Leitner and Immaculate Angutoko Draru agreed to sit on the review board. Grace Ononiwu and Catherine Pierce also indicated that they would identify a prosecutor from each of their offices to sit on the review board. It was also agreed that the Senate would be invited to put forward a Senator to participate in the review board.

The Executive Committee approved the Policy for the Granting of Observer Status that had been prepared by the General Counsel and it was agreed that it would be uploaded onto the IAP website.

9. Finances

Report of the Financial Review Committee

Michael Leitner delivered a brief overview of the Financial Review Committee's report, confirming that the FRC had reviewed the financial practices and statements for 2024 and found no material irregularities. He acknowledged the Secretariat's efforts to maintain transparency and uphold financial discipline.

Draft financial statements 2024

The Secretary-General presented the 2024 draft financial statements and explained the key principles for interpreting the data. He highlighted a healthy working capital equivalent to 4.4 months of operations—achieved not through austerity, but through careful cost control.

The Secretary-General confirmed that the IAP will continue to use the accrual accounting format, retain BT as its accounting firm, and maintain internal quality control through year-end checks by the accountant and the FRC.

The Executive Committee expressed its satisfaction with the financial performance and oversight in 2024, formally approved the financial statements, and granted discharge to the Secretary-General from financial responsibility for the year.

Adjusted operating budget for 2025-2027

The Executive Director presented the revised operating budget projections for 2025 to 2027, noting that the updated figures reflect continued caution in staffing expansion and reserve allocations to support future recruitment, digital infrastructure, and strategic flexibility. The adjusted budget for 2025-2027 was approved.

Status of IAP VAT position

The Secretary-General provided an update on the IAP's VAT status under Dutch tax law. A formal request for confirmation of the IAP's VAT position has been submitted to the Dutch tax authorities. A preliminary questionnaire has been received, and the Secretariat is awaiting further feedback. The Executive Committee took note of the actions taken to clarify and safeguard the IAP's VAT position.

Update – Change of Accounting Format

The Secretary-General confirmed that the IAP continues to use the accrual accounting format, which remains appropriate for the organisation's financial reporting and regulatory environment. No further action required.

Organisational Membership Subscription Levels

The Executive Director referred to earlier discussions, including those held in Baku, on whether the IAP should introduce a higher subscription category for organisational members with budgets exceeding EUR 40–50 million, along with a number of other proposals related to the structure and adjustment of membership dues. These included the possibility of indexing fees to inflation and reviewing the overall subscription framework.

The Executive Committee agreed to explore the matter further during the second-day workshop at the Executive Committee meeting in Buenos Aires.

Mandate of the Funding Committee

The Executive Committee were reminded that, in Baku, there had been a discussion around the scope of the Funding Committee, specifically whether it should only relate to funding for GTA activities or whether it should relate to broader funding for the Association. It was agreed that decisions around the scope of the Funding Committee were linked to the workshop that would take place the following day, and so the discussion was adjourned pending the workshop.

Status of the IAP Expense and Procurement Protocol

The General Counsel indicated that, whilst the Executive Director and herself had prepared a first draft of the Procurement Policy and accompanying manual, it needed further review before completion.

10. IAP regional offices

The Executive Committee approved the agreement for the establishment of the IAP Regional Office for Latin America in Buenos Aires. It was agreed that the Secretariat to work with the Regional Office to discuss logistics, workload, and other practical arrangements.

11. Reports

Reports were presented on:

- The activities of the Standing Committee on Prosecutors in Difficulty
- The Prosecutors Exchange Programme
- The activities of the Senate
- The Activity Reports of the Executive Committee members

12. IAP conferences and other events

New IAP conference manual

The Executive Director introduced the newly developed Annual Conference Manual, which outlines hosting requirements and procedural guidelines for future conferences. The manual is designed to standardise and streamline the planning process for both IAP and hosting organisations.

Invitation to Non-Member Organisations

The Executive Committee agreed to delegate the authority to the IAP Officials to confirm requests for inviting uncontroversial observers and guests to attend IAP conferences and events, in accordance with Article 15.5 of the Constitution.

The Executive Committee expressed its support for the proposed observer list submitted by the Singapore LOC and confirmed that IAP Officials are authorised to extend the invitations as requested.

Update - 30th Annual Conference and General Meeting of the IAP - Singapore, September 2025

The Executive Director provided a brief update on preparations for the 30th Annual Conference and General Meeting, to be hosted by the Attorney-General's Chambers of Singapore. The General Counsel outlined the theme and sub-themes for the conference.

Update - 31st Annual Conference and General Meeting of the IAP - Saudi Arabia, November 2026

Haifa Abdulaziz Alefan and Abdulaziz Alqorony provided an update on the upcoming 31st Annual Conference in Riyadh. Planning is progressing and further updates will be provided at future meetings.

Update – 10th Eastern Europe and Central Asia Regional Conference - Mongolia, June 2025

The General Counsel and Executive Director reported on the upcoming Regional Conference in Ulaanbaatar.

Bid for Regional Conference - Cayman Islands

The Executive Director presented a bid from the Office of the DPP of the Cayman Islands to host a regional conference at the Marriott Resort, George Town. The bid was approved, with the date set for 09-12 November 2025.

Bid for Regional Conference - India

A formal bid was received from the All India Prosecutors Association to host the Asia & Pacific Regional Conference in New Delhi in early 2026, which was approved by the Executive Committee.

Options for future Regional Conferences

The Executive Director presented an overview of potential and confirmed regional conferences. While the map reflected strong engagement in several regions, the Executive Director noted a distinct underrepresentation of Regional Conferences in Latin America. She encouraged Executive Committee members and regional stakeholders to actively explore opportunities and submit bids to help strengthen IAP's presence in the region.

13, Future Executive Committee Meetings

The Executive Director confirmed that the 60th Executive Committee Meeting was scheduled to take place in Singapore on 6 September 2025, immediately preceding the 30th Annual Conference and General Meeting.

The 61st Executive Committee Meeting is confirmed for Shanghai, China, in 2026. The Chinese delegation presented a short video introducing the venue and preparations.

The 62nd Executive Committee Meeting is to be held in Riyadh, Saudi Arabia, in November 2026, alongside the 31st Annual Conference and General Meeting.

The 63rd Executive Committee Meeting will be held in Vienna, Austria in April 2027.

14. Closing remarks

The Chair thanked the hosts for organising the meeting together with the Secretariat, and he thanked all participants for their contributions



Delegates of the 59th Executive Committee meeting

60th Executive Committee Meeting Report

Singapore, 06 September 2025

1. Introduction

The 60th Executive Committee meeting was chaired by President Juan Bautista Mahiques and attended by twenty-one members (including the President) and three substitute members. Two observers also participated – the Vice-Chair of the Senate and the Chair of the Financial Review Committee - as did one supernumerary member. The meeting was also attended the IAP officials, namely the Secretary-General, the General Counsel and the Executive Director, as well as the Executive Administration Manager and the Executive Programme Manager.

Apologies were noted from ten Executive Committee members,

The President welcomed participants to the meeting and expressed gratitude to Lucien Wong SC, Attorney-General of Singapore, for hosting the meeting.

Lucien Wong SC welcomed the IAP President and meeting participants and extended heartfelt gratitude to all guests for visiting Singapore. He expressed his honour in hosting the Executive Committee Meeting in Singapore, noting that the last occasion that Singapore hosted this event was in 2018. He reflected on the growth and strengthening of the IAP over the years, recalling his personal participation in its conferences and the meaningful professional relationships and friendships forged through these events.

2. Adoption of the minutes of the 59th Executive Committee meeting

The minutes of the 59th Executive Committee meeting held in Buenos Aires, Argentina, in April were approved.

3. Composition of IAP Committees

The Executive Committee

The Executive Director reminded the Executive Committee of the list of candidates standing for election at the 30th General Meeting in Singapore.

President:

- Juan Bautista Mahiques, Attorney General, Autonomous City of Buenos Aires, Argentina - standing for a second term.

Vice Presidents:

- Sally Dowling SC, Director of Public Prosecutions, New South Wales, Australia (Asia and Pacific/Australasia) - 1st term
- Giorgi Gogadze, Deputy Chief Prosecutor and National Member of Georgia at Eurojust, Georgia (Eastern Europe and Central Asia) - 2nd term
- Kate Matthews, President of the Canadian Association of Crown Counsels (North America and Caribbean) - 1st term
- Jianming Tong, First Deputy Prosecutor General, Supreme People's Procuratorate of the PRC (Asia and Pacific) - 2nd term

Ordinary Members (Article 8.6):

- Abdulaziz Fahad Alqorouny – Head of the International Division, Public Prosecution Service of Saudi Arabia - 2nd term
- Tsz King Chang, Prosecutor General of Macao, SAR of the PRC - 1st term
- Cindy Clarke, Director of Public Prosecutions, Bermuda - 1st term
- George Dolhai, Director of Public Prosecutions and Deputy Attorney General of Canada - 1st term
- Jeanette Manning, Director of NAGTRI, National Association of Attorneys General, USA - 2nd term
- Catherine Pierse, Director of Public Prosecutions of Ireland - 2nd term
- Anna Vardapetyan, Prosecutor General, Armenia - 1st term

It was confirmed that, following a digital consultation, a seat would be reserved on the Executive Committee for a candidate from the Republic of Korea.

Digital voting system

The Executive Director addressed a concern raised about the potential for multiple voting via the digital voting system. She clarified that with this system, each recipient can only cast one valid vote under a unique identity reference. If a vote is changed, only the latest response is recorded as valid.

Application by the AIPPF for membership of the Executive Committee

It was confirmed that an application had been received on behalf of the AIPPF for membership of the Executive Committee.

After extensive discussions, the Executive Committee concluded that the AIPPF's application for membership of the IAP Executive Committee would not be supported at this time. The possibility of a renewed application may be considered in the future, if circumstances change.

The Financial Review Committee

The Executive Committee endorsed the proposal to nominate Josip Čule for election to the Financial Review Committee by the General Meeting.

Leadership Planning Sub-Committee

Han Moraal was unanimously appointed to the Leadership Planning Sub-Committee.

Fundraising Sub-Committee

Chris Toth and Kate Matthews were reappointed to the Fundraising Sub-Committee, and Sally Dowling was appointed as a member after volunteering to join.

4 Report on the activities of the Bureau of the Secretary-General

Annual Report 2024, IAP Newsletters and IAP Special Bulletins

The General Counsel noted that a copy of the 2024 report, issued at the start of August, was included in the meeting package. She reminded the Executive Committee that, since the departure of the Communications Manager at the end of 2023, the IAP has lacked a dedicated staff member for preparing the report. She noted that she had prepared the Annual Report last year, which the Executive Committee had deemed unsustainable at both the Baku and Buenos Aires Meetings.

The Executive Committee took note of the Secretariat's staffing limitations, and reaffirmed the importance of reducing non-core responsibilities for the General Counsel.

Report on declined complaints and update on pending cases

The Secretary-General provided an overview of declined complaints. No questions were raised by the Executive Committee.

Standing Committee on Prosecutors in Difficulty

The Secretary-General highlighted that although it was agreed that the Executive Committee should approve future public statements of the IAP on political or controversial matters in advance, the SCPID had suggested that the President and the Secretary-General could first assess the political sensitivity of any matter, and only refer it to the Executive Committee for consideration if they deemed that it was so necessary.

Following an extensive discussion, it was agreed that the Secretary-General would draft a proposal for a public statement regarding the ICC that would be submitted to the Executive Committee for their consideration.

The Secretary-General highlighted that since the start of the distribution of IAP reference letters, 2,586 individual Afghan prosecutors have received a personal unique IAP reference letter, 154 prosecutors received an additional personal supporting letter upon request, and 149 prosecutors were directly assisted with their visa and asylum procedures.

The Secretary-General extended his thanks to Benn van Alphen, the Executive Administration Manager, for his dedicated and compassionate work in managing this sensitive and often emotional task.

IAP Granting Programme 2025

The Secretary-General informed the Executive Committee that, in total, twenty-nine grant applications had been received by the IAP in 2025. A shortlist of ten prosecutors was prepared, with selection based on skill, experience, and ensuring a geographical and gender balance. The ten selected grantees were informed that the IAP would financially support their attendance at the 30th Annual Conference in Singapore. Unfortunately, three grantees did not make use of the grant. The unused funds will be carried forward to the 2026 Granting Programme.

Succession planning

The Executive Committee took note of the forthcoming secondment expiry dates for the General Counsel and the Secretary-General and the requirements set out in the memorandum. The Executive Committee acknowledged the proposal to hold a virtual meeting in September 2026 to decide on the succession of the Secretary-General and General Counsel positions.

Report on the activities of the Regional Office in Buenos Aires

The Executive Director presented a video providing an overview of the Regional Office and its staff members. She highlighted that the Regional Office has launched and maintained a Spanish-language site containing IAP membership information, news, conference updates, GTA events, and other deliverables, making IAP content accessible to Spanish-speaking colleagues.

In addition, the Regional Office has developed a unified visual identity for the Association, producing standardised templates, banners, flyers, newsletters, and bulletins. This professional design work has supported conference websites and is being extended to announcements and other communications. She further underlined that on a day-to-day basis, the Regional Office translates content into Spanish, updates the website, and produces promotional literature. The Regional Office has invested significantly in brand identity, including logos, animated graphics, banners, roll-ups, icons, and materials for the 30th Anniversary, as well as visuals for Regional Conference websites.

The Executive Director expressed sincere thanks to the Regional Office team for their dedication, creativity, and hard work, and to the President for supporting the establishment of the Regional Office on behalf of the Association.

Network expansion and membership situation

The Executive Director will develop a new membership recruitment strategy in collaboration with the IAP Regional Office.

Update on the implementation of the new IAP software

The Executive Director provided an update on the rollout of the new IAP website and membership management system, launched in March. She noted that the initial implementation experienced a high number of system bugs and process failures. She further reported that in July, herself and the EAM had visited Sarajevo, where, based on the agreement with the Public Prosecution Service of Bosnia and Herzegovina, the developers demonstrated key system functions live, including the PICP, chat services, and Specialist Networks sign-up process. This testing exposed critical flaws and resulted in immediate fixes for the most disruptive bugs.

The Executive Director confirmed that the system is now in wider use, and while some issues persist, significant improvements have been made.

5. Strategy planning and development

The Executive Committee off-site meeting report, and the Strategic Action Plan

The General Counsel reported that on 9 April 2025, an off-site meeting of the Executive Committee was held in Buenos Aires, Argentina. The meeting objectives were to (i) help to move Executive Committee discussions from theoretical debate to practical action to be taken; and (ii) to develop proposals on three main items on the IAP's working agenda to move forward into an action plan.

The three items that were discussed were (i) IAP marketing, positioning and communication; (ii) IAP membership and benefits; and (iii) IAP funding.

The General Counsel emphasised that the meeting was highly constructive, productive, and engaging. It provided an opportunity for participants to think creatively and generate practical ideas to advance the IAP's objectives in these strategic areas. She expressed appreciation to the Buenos Aires team for producing an initial meeting report.

The General Counsel confirmed that, building on that work, she had prepared a draft Action Plan, included in the meeting package, intended as a foundation for further development by the Secretariat and the Executive Committee in the months ahead.

The Secretariat agreed to provide a progress update on the Action Plan implementation and development at the next Executive Committee meeting in China.

6. Professional Working Programme 2025-2026

Update - Specialist Networks

The General Counsel briefly summarised the IAP Specialist Networks and the work of the active networks - the Cybercrime SNS, Associations, NMP, and the Economic Crime and Asset Recovery SNS. She noted that the remaining four networks continue to face challenges in becoming operational due to time and resource limitations, and that the Secretariat will therefore prioritise supporting the networks that are already active and have some engagement.

Update - GTA webinars

The General Counsel confirmed that the IAP continues to deliver two webinars per month, every month, for IAP members.

Attendance numbers are steadily growing, with up to 500 people registering for each webinar and approximately 200-350 members attending per webinar. She highlighted that the feedback received from the webinars is overwhelmingly positive, and that it is particularly encouraging that some prosecution services now hold sessions whereby they get a number of prosecutors in one room and all stream in together, which undoubtedly encourages discussion around the webinar.

The General Counsel expressed her thanks to Irina Beridze for the excellent work she undertakes in relation to the webinars. She noted that it would not be possible to run the webinars without Irina's support and engagement.

The General Counsel provided an update on the webinars that had taken place since the last Executive Committee meeting, and also provided a forward-look for webinars that were scheduled into 2026.

[Update on the Regional Workshop with the Supreme Prosecutors' Office of the Republic of Korea](#)

The General Counsel provided an update that the 4th Asia-Pacific Workshop is scheduled to take place in mid-November 2025 in Seoul, Republic of Korea, and will be fully organised by the Supreme Prosecutors' Office (SPO) of South Korea.

[Update on current and future partner projects](#)

The General Counsel provided updates on the ongoing project with UNESCO to develop guidelines for prosecutors on the collection of digital evidence in compliance with international standards on freedom of expression and privacy, which were published in August 2025. She also updated the Executive Committee on ongoing discussions with the Basel Institute on Governance to co-host two sessions at the 11th Conference of the States Parties to the UN Convention against Corruption (UNCAC), scheduled to take place in Qatar in December 2025.

[Prosecutors killed in the line of duty](#)

The General Counsel provided an update on the development of the IAP webpage dedicated to recognising prosecutors who have lost their lives as a direct result of their professional duties. The proposed text for the IAP commemorative webpage was unanimously approved by the Executive Committee.

[Report of the Regional Conference in Mongolia](#)

The General Counsel reported on the 10th IAP Eastern Europe and Central Asia Regional Conference, held in Ulaanbaatar, Mongolia, and hosted by the Prosecutor General of Mongolia:

The event coincided with the 30th anniversary of the IAP and the 95th anniversary of the Prosecutor General's Office of Mongolia. The conference brought together 99 prosecutors and participants from 26 countries to discuss "The Evolving Role of the Prosecutor - Challenges and Best Practices in Tackling Cybercrime." Delegates exchanged experiences and best practices on key issues, including the exploitation of social media by criminals, emerging trends in human trafficking, and innovative approaches to addressing cybercrime targeting children.

In addition, the IAP delivered a workshop to approximately 600 prosecutors from across Mongolia, focusing on IAP Standards and sharing best practices for the effective investigation and prosecution of corruption offences.

7. Review of IAP Constitution and Protocols

Update: Amendment of the Executive Committee Protocol

The General Counsel confirmed that the majority of the amendments to the Executive Committee Protocol had already been approved. Two outstanding issues remained relating to the process for digital consultations and the duration of Executive Committee membership terms. The General Counsel had prepared options for the Executive Committee which were voted on and agreed, and which will now be incorporated into the Protocol.

Review/amendment of Constitution

The General Counsel confirmed that, at Buenos Aires Meeting, a first draft of the proposed amendments to the Constitution had been provided. She expressed her gratitude to the review board for their input and suggestions. All feedback has been collated, and while a significant number of the proposed revisions were widely accepted, several substantive issues remain that require discussion by the review board and consideration by the Executive Committee, including matters related to membership criteria and the voting procedure at General Meetings.

The General Counsel proposed to circulate a revised draft of the Constitution to the review board, highlighting areas where disagreement exists or further discussion is required. The review board will then provide proposals for resolving these issues, which will subsequently be presented to the Executive Committee for discussion at the next meeting in China. Following this process and the receipt of full feedback, a draft will be circulated to the Executive Committee, highlighting outstanding discussion points, with a view to finalising the amended Constitution for presentation to the General Meeting in Saudi Arabia.

The Executive Committee accepted the suggested course of action. No comments were raised on this agenda item.

8. Finances

Report of the Financial Review Committee

Jean-François Thony, Chair of the Financial Review Committee, gave an overview of the half-year financial situation, noting that the overall financial situation of the IAP remains on track. He stated that the Association's overall financial position is sound, and the financial year is expected to close positively.

IAP VAT position

The Executive Committee took note of the updates in relation to the IAP's VAT position and other potential tax liabilities. The Secretariat will continue liaising with the Dutch tax authorities and keep the Financial Review Committee, Board of the Treasury, and the Executive Committee updated.

Half-year profit/loss vs. budget report

The Executive Director presented the revised operating budget projections for 2025–2027, which was endorsed by the Executive Committee.

Acquisition of a mobile payment solution

The Executive Director updated the Executive Committee on the exploration of options for a mobile credit card payment solution to facilitate payments for merchandise, membership fees, and conference registration at IAP conferences. No suitable global payment solution is currently available to meet the IAP requirements, and so the Executive Director will keep the Executive Committee updated on the efficiency of the payment processing solution within MMS.

9. IAP General Meeting

The Secretary-General updated the Executive Committee on the arrangements for the Signing Ceremony and the 2nd Award Ceremony ahead of the General Meeting.

10. IAP conferences and other events

Update - 30th Annual Conference and General Meeting, Singapore (7 -10 September 2025)

The Executive Director informed the Executive Committee that the 30th Annual Conference and General Meeting in Singapore would be attended by approximately 450 delegates from 90 countries, 50 partners/spouses, and 145 staff members. She commended the Local Organising Committee for its excellent work.

The General Counsel provided an update on the conference professional programme. She noted that the main theme of the conference was “The Versatile Prosecutor and the Administration of Criminal Justice.” The programme would comprise of three plenary sessions, six workshops, and nine Specialist Network or Special Interest Group sessions. The plenary sessions would address new forms of crime; strengthening international cooperation – best practices and innovative approaches to tackle barriers to effective international cooperation; and future proofing prosecutors.

The General Counsel highlighted a significant challenge in relation to speakers, noting that of approximately 100 initially confirmed speakers, at least 40 had withdrawn, primarily due to funding constraints or lack of official permission - therefore, the amount and timing of these withdrawals had affected the ability to maintain gender balance and geographical diversity across panels, and efforts had been forced to focus on ensuring that all speaking slots were filled. Executive Committee members were encouraged to propose speaker nominations for future conferences.

[Update - 31st Annual Conference and General Meeting, Riyadh, Saudi Arabia](#)

The Executive Director informed the Executive Committee that the 31st Annual Conference and General Meeting was scheduled to take place in Riyadh, Saudi Arabia, from 15 to 18 November 2026.

Haifa Alefan, Director of International Communication Department, Public Prosecution of the Kingdom of Saudi Arabia, delivered a presentation providing updates on the conference-related arrangements.

The General Counsel provided an update on the thematic framework of the professional programme, noting that there had already been substantial engagement with the professional programme committee. The proposed theme of the 2026 conference is “The Criminal Justice System in the Age of Artificial Intelligence: Opportunities, Challenges, and Global Applications.”

[Bids for future Annual Conferences and General Meetings](#)

The Executive Director updated the meeting on bids for future Annual and Regional Conferences.

[7th IAP North American & Caribbean Regional Conference – Cayman Islands, 9–12 November 2025](#)

An update was provided on the logistical arrangements for the Regional Conference, and also on the professional programme.

12th IAP Asia-Pacific Regional Conference – New Delhi, India, 11–13 March 2026

The Executive Director reported that discussions are ongoing with the All India Prosecutors Association (AIPA) to host the conference at Le Meridien Hotel in New Delhi in March 2026.

The proposed theme is “Transcending Borders, Securing Justice: Prosecutorial Responses to Illegal Immigration and Cross-Border Crime in a Globalised World.” Upon approval of the broad theme, sub-themes will be developed in collaboration with the Professional Programme Committee. Full details of the social and cultural programme are expected by the end of October 2025.

Update on Regional Conference in Doha, Qatar (Bid received)

The Executive Director informed the Executive Committee that a formal bid has been received from the Public Prosecution of the State of Qatar to host the 3rd GCC and MENA Regional Conference in Doha. The bid was accepted in principle, with a request that the event be scheduled for 2027 or later to avoid a conflict with the Annual Conference in 2026 in the same region.

Update on Regional Conference in Sydney, Australia, 2027

The Executive Director reported that dialogue with the Australian authorities regarding a potential Regional Conference in Sydney in 2027 was ongoing, and that she will provide further updates to the Executive Committee as discussions progress.

Update on Regional Conference in Santiago, Chile

The Executive Director confirmed that the idea of holding a regional conference in Chile remains open.

Venue options for future Regional Conferences

The Executive Director presented a slide outlining eight potential destinations for upcoming regional conferences.

11 Future Executive Committee Meetings

The Executive Director confirmed that the 61st Executive Committee Meeting is scheduled to take place in Shanghai, China, on 13 -15 April 2026.

The 62nd Executive Committee Meeting will be held in Riyadh, Saudi Arabia, on 14 November 2026, alongside the 31st Annual Conference and General Meeting.

The 63rd Executive Committee Meeting will be held in Vienna, Austria, on 13-15 April 2027.

The 64th Executive Committee Meeting will be held at the same time as the 32nd Annual Conference in 2027, location to be confirmed.¹

12. Close

The President thanked the Executive Committee members for their participation and expressed appreciation to the Local Organising Committee for their work in hosting and organising the meeting.

The Executive Committee meeting was formally closed.

Standing Committee on Prosecutors in Difficulty Report 2025

Summary of Activities for 2025

In 2025, the IAP's Standing Committee on Prosecutors in Difficulty (SCPID) marked its twelfth anniversary.

On September 28, 2024, the IAP's Executive Committee adopted The Policy for the Conduct of Cases of Prosecutors in Difficulty, which replaced the governing protocol under which the SCPID had operated since 2013. In consequence, the SCPID ceased to be a purely advisory body and became the decision-maker itself. In 2025, the SCPID comprised two IAP Senators and an IAP Vice President. It was chaired by Grenville Cross SC (Hong Kong, China), and comprised William J Downer SC (South Africa) and Manuel Freitas (Brazil).

The SCPID considered 20 cases in 2025 (compared to 11 in 2024), with several being interconnected. Although the majority were referred by the IAP Secretary General, it also examined a not inconsiderable number of cases of its own motion.

The SCPID became aware (August 19) that two Deputy Prosecutors of the International Criminal Court had been sanctioned by the US Government (for their work concerning Gaza), and that messages of support had already been issued by the ICC, the UN, and the IBA. The SCPID informed the Secretariat, indicating a strong response was required. Although this not forthcoming, the SCPID subsequently learnt that this was because a statement on the sanctioning of the ICC Prosecutor had previously been issued in February 2025 (albeit an amended version of the one drafted by the SCPID), and the Secretariat considered that this sufficed for both sets of sanctions, with a second statement being unnecessary.

Later that year, the SCPID became aware of a succession of U.S. prosecutors who found themselves in difficulty, including dismissals. Although in some such cases the SCPID decided to monitor the situation (as where appeals were contemplated), no further action has been taken by the IAP, despite being urged by the SCPID.

The ICC and US prosecutors apart, the SCPID advised both generally on cases and in relation to specific requests for assistance from global prosecutors. They included Afghanistan, Azerbaijan, Bulgaria, Italy, Kosovo, Niger, South Africa and Uruguay. The requests were varied, and sometimes involved extreme violence against prosecutors. Occasionally the requests engaged matters outside the SCPID's remit, as where the IAP was asked to address political questions which were for UN humanitarian agencies to consider. However, others had substance, notably those involving violence or threats to prosecutors, and letters of support for particular prosecutors were drafted where appropriate.

In South Africa, for example, two prosecutors were murdered in Eastern Cape, and the SCPID alerted the Secretariat to the situation. It then drafted a public statement for the IAP to issue, as well as a letter of support to be sent to the NDPP. The Secretariat thereafter implemented both decisions.

The SCPID also confronted cases which were not yet concluded, as where avenues of redress were open to aggrieved prosecutors. It concluded that the IAP should not seek to involve itself until the domestic processes were exhausted. In Italy, for example, it was noted that aggrieved prosecutors who lost their interim appeal were still able to pursue a final appeal to the top court, the Court of Cassation.

The IAP's greatest assets when trying to help prosecutors are its global standing and moral authority. Therefore, the SCPID leveraged upon these when it devised responses to assist prosecutors in difficulty. They included letters to people in authority seeking greater protections for prosecutors, and urging respect for prosecutorial rights.

In 2025, the SCPID's decisions were unanimous. It discharged its assignments within a reasonable timeframe, and it did its best to help prosecutors in difficulty. The Havana Declaration and the IAP Standards indicate how prosecutors should be treated, and the IAP's voice must be heard on their behalf whenever deviations arise.

If the IAP does not stand with prosecutors in difficulty, wherever they may be situated and whoever is responsible for their plight, nobody will.

The SCPID
May 2026

IAP Standing Committees

Committees are an integral part of IAP's governance. While the General Meeting is the IAP's highest legislative power and the Executive Committee is the executive body dealing with the key issues and main policy lines, many subtopics are dealt with by multiple committees. Some are temporary committees primarily related to projects, and others are more permanent standing committees. Some of those standing committees are of such importance for the IAP that the General Meeting grants them an official establishment.

Standing Committee on Prosecutors in Difficulty

In 2021, the Executive Committee proposed a new Prosecutors in Difficulty (PID) Protocol that established the Standing Committee on Prosecutors in Difficulty (SCPID) as an official committee of the Association, in accordance with Article 8.2.m of the IAP Constitution, to the General Meeting.

The new Protocol was adopted by the General Meeting in 2021, underlining the importance of the Committee for the Association. In September 2024, the Executive Committee adopted a new Policy for the Conduct of Cases of Prosecutors in Difficulty which replaced the 2021 Protocol, as part of a wider review of all IAP protocol documents.

The members of the Standing Committee on Prosecutors in Difficulty for 2024 were I.Grenville Cross SC (Chair), William Downer SC and Manuel Freitas.

Financial Review Committee

In 2021, the Executive Committee agreed with the newly drafted Financial Review Committee Protocol and the official establishment of the new Financial Review Committee. In September 2024, the Executive Committee adopted a new Financial Review Committee Policy which replaced the 2021 Protocol, as part of a wider review of all IAP protocol documents.

The Financial Review Committee oversees the review of the Association's financial situation and advises the Executive Committee on the financial auditing of the Secretary-General.

Furthermore, given its importance for the transparency of the organisation, the appointment of members of the Financial Review Committee is the responsibility of the General Meeting.

The members of the Financial Review Committee for 2025 were Jean-Francois Thony (Chair), Kathleen Roussel, Michael Leitner, Runar Torgersen (until September) and Josip Cule (from September onwards).

Conflict Committee

The Conflict Committee was established by Article 17 of the IAP Constitution to resolve any conflict regarding the application and/or interpretation of the Constitution and to decide any appeal against certain specified decisions of the Executive Committee regarding membership.

The members of the Conflict Committee for 2025 were Tom Burrows, Carlos Donosa Castex, Nick Cowdery, Francois Falletti, and Wendy Stephen.

Report of the Financial Review Committee

To fulfil its duties, the Financial Review Committee (FRC) receives the financial statements issued by the IAP Secretariat twice a year (mid-year review) or from Baker Tilly, the accounting firm (annual statements).

After reviewing the documents, the FRC routinely holds a meeting in The Hague to discuss the financial statements with the Secretary-General and the staff of the Secretariat. It conducts checks of the bookkeeping and will also hold a meeting with officers from Baker Tilly to discuss and clarify the accounting documents.

The FRC met in The Hague on 03-04 March 2026.

The conclusions of the Financial Review Committee were:

- The FRC were satisfied that financial procedures are strictly followed by IAP staff and the Secretary-General.

- Random checks did not demonstrate any inconsistency in the implementation of financial procedures.
- The financial situation of the Association has returned to normal, with working capital corresponding to around seven months of operations. However, the staff costs may grow significantly in the coming times, and the tax situation imposes to adapt the IAP financial strategy in terms of the use of yearly contributions.

The FRC recommends that:

- Written financial procedures and guidelines be developed to allow for a smooth transition with the appointment of a new Secretary General
- Measures be put in place to put unused contributions on the savings account at least twice a year, subject to foreseeable expenses
- A financial strategy be put in place in the case of excess income during a fiscal year, to strike a balance between policies on earmarked reserves and the need to spend unused members' contribution for the benefit of the Association

The full report of the FRC will be available on the IAP website.

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